

BOROUGH OF CARROLL VALLEY

2020 Budget

Advertised - November 12, 2019



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OUR LEGACY OUR FUTURE



BOROUGH OF CARROLL VALLEY

Office of the Borough Manager

November 12, 2019

Attn: Borough Council; Mayor; Finance Committee
Carroll Valley Borough
5685 Fairfield Road
Carroll Valley, PA 17320

Subject: **2020 Budget Message**

Dear Members:

As required by Chapter 1, Section 316.2.d of the Borough of Carroll Valley Code of Ordinances, the proposed Fiscal Year 2020 Budget is respectfully submitted for review and recommendation. This is the 15th budget in a series that represents the continuous evolution of the document in an ongoing effort to create the best policy document possible for the citizens of the Borough. Over the last 14+ years the Borough has made several significant advancements within budget creation and spending practices, none as significant as breaking the pattern of supporting the cost of ongoing operating expenses with one-time sources of revenue. Changes like this represent the shift in theory necessary to budget efficiently and economically.

Formatting for this budget document was created so that it will better serve as a policy document, as an operations guide, as a financial plan and as a communications medium. There have been ongoing modifications to the format of this document to increase transparency of government and encourage public participation. The greatest benefit to the citizens is that the format presents a clear picture of the operations and the financial plan that is embodied in the 2020 budget.

This message is intended to supplement the numbers and statistical analysis of the proposed budget with a narrative that describes all budgetary recommendations and public policy considerations that comprise the budget. Responsible municipal budgets fairly and accurately provide for the required basic services as well as the desired services by the citizens. This plan accomplishes that goal. The Borough's highest priority is good quality service to the public. Our public expects streets to be swept, police to respond quickly, snow to be plowed, and services in general to be delivered efficiently and effectively.

Carroll Valley has continued to move forward during the past year. This administration continues to manage our way through a challenging fiscal obstacle course. To the credit of many contributors to Carroll Valley's local government, the Borough has remained in the enviable position where we continue to provide quality services to residents while finding ways to cope with inconsistent revenues.

To avoid raising tax rates, tough decisions must continue to be made to fulfill our obligation to the Borough's 3,876 residents. Many of the decisions that lie ahead may not always be popular, but they may be necessary to secure a solid fiscal foundation for the Borough of Carroll Valley in the 21st century.

I present this document; the Borough's Proposed Budget for Fiscal Year 2020, knowing that it addresses our citizens' fundamental needs while preserving the important financial reforms that will

sustain the integrity of our Borough as we continue to confront the challenges posed by the national economy. I have worked successfully with Borough staff to develop a spending plan that safeguards services; and strengthens current reserve balances. As in years past, the Borough Staff approached this next year's budget with the same cautious, fiscally conservative, and "business smart" approach that a municipal government of limited means must pursue in good, or in bad times. This cautious and prudent approach will involve the following actions:

Revenues

- One major revenue source is the **REAL ESTATE PROPERTY TAX**. Since 2013 this rate has held steady at 2.45 mills, or .00245 of assessed value of land and buildings. For 2020 this budget proposes **NO TAX INCREASE**, meaning the property tax rate is proposed to remain the same. The Borough Tax is only a small portion of the total Property Taxes paid by our residents each year. Please see the breakdown below:

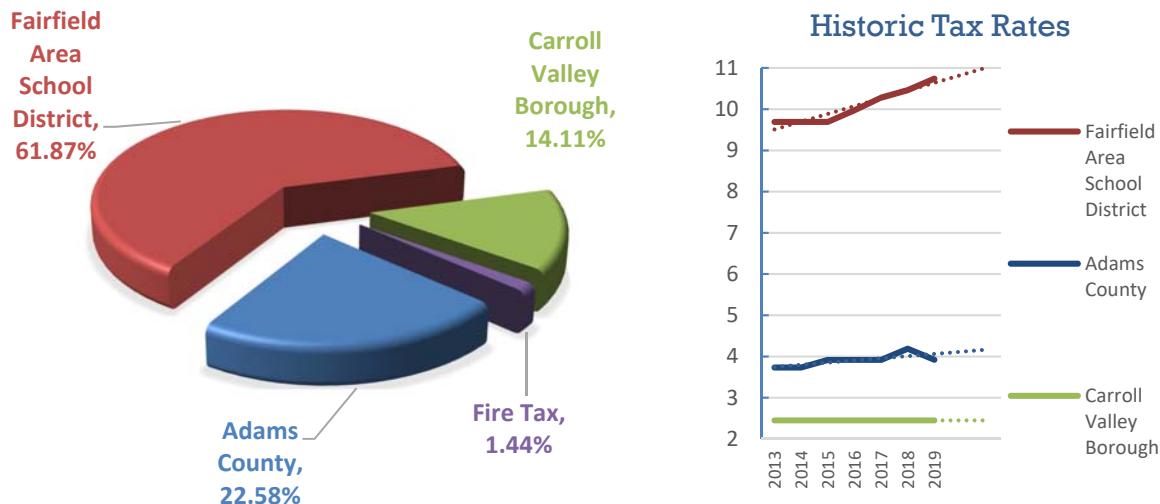


Figure 1. *Distribution of total tax paid by resident. For every \$1 of taxes paid, less than 15¢ is paid to Carroll Valley Borough for operations. Since 2013, while other tax authorities have continued to raise taxes, Carroll Valley has held its tax rate steady.*

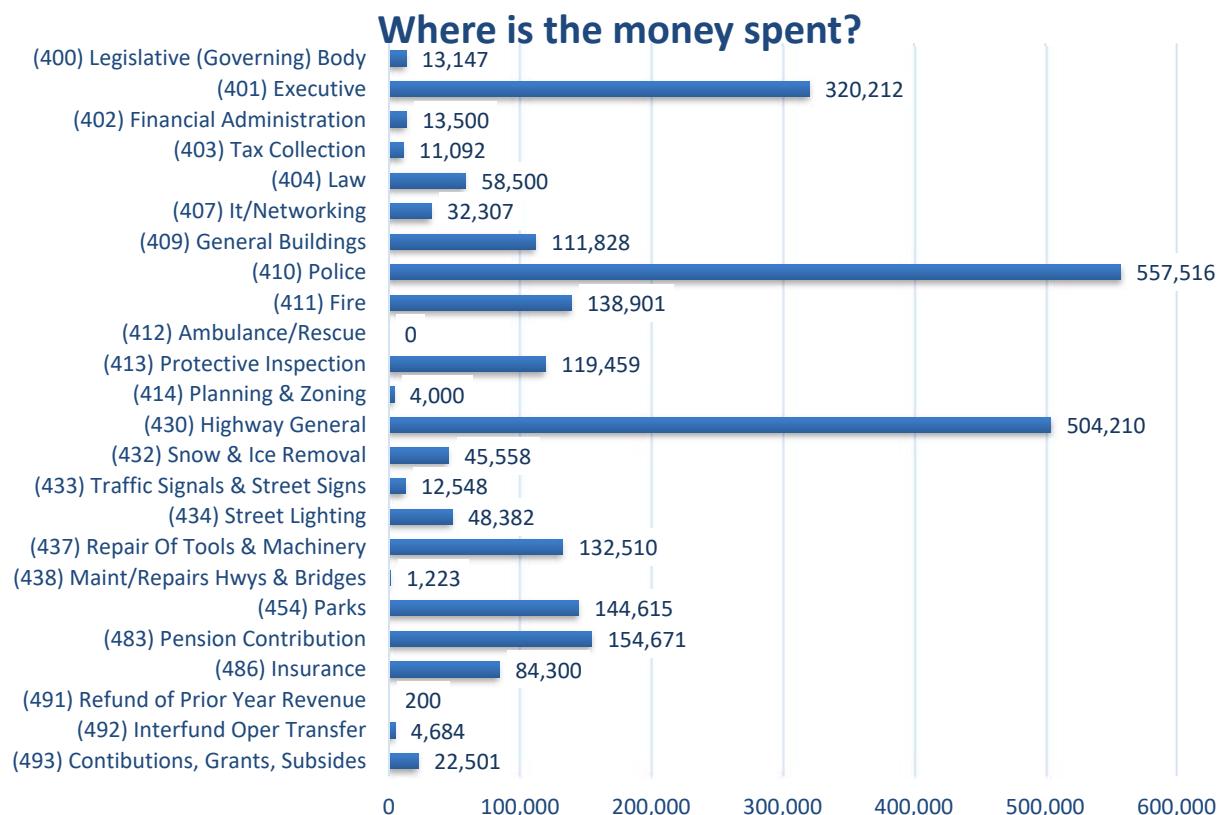
Our property tax rate continues to be a great value when compared to the other areas of Adams County when factoring in services provided. Of the 40 taxing districts in Adams County, Carroll Valley ranks 20th in total millage assessed, indicating that our taxes are on par with the residents of Adams County as a whole. Of the 14 Borough's in Adams County, Carroll Valley ranks 11th in total millage assessed, indicating that Carroll Valley is one of the least expensive Boroughs to live in Adams County. Further, of the taxing districts which provide Police Services, Carroll Valley ranks 9th lowest of 11 communities. Also, Carroll Valley provides services to 53 miles of roads (compared to 16 miles for Gettysburg Borough) which further indicates the level of service being provided.

- The national economy has had a profound effect on the Borough of Carroll Valley. In 2011, the Borough collected \$364,726 in **EARNED INCOME TAX** revenues, as jobless rates skyrocketed, and home foreclosures spiked. In 2012, the Borough collected \$412,358 in this category, in 2013, \$462,554, in 2014, \$494,620, and in 2015 \$551,150. The steady increases in this revenue are attributable to vacant properties becoming filled, unemployed residents getting back to work, and the return of steady, consistent pay increases for our residents. Diligent collection efforts by

the York Adams Tax Bureau have helped to push this revenue source to its highest level ever. After a collection rate of \$515,073 in 2016, \$538,932 in 2017, and \$554,503 in 2018, we believe this shows a leveling of the trend. This mostly upward trend is a positive indicator of the state of the local economy.

- **REAL ESTATE TRANSFER TAX** revenues are beginning to rebound. In 2015, the Borough received more than \$67,000, which has steadily increased since hitting the low-point of \$46,219 in 2011. In 2016, the Borough saw a jump in this revenue to \$85,596, with another jump in 2017 of \$98,771. In 2018, this revenue dropped to \$82,195, which indicates the local housing economy is ever dependent on the strength of the national economy. Projections for this revenue indicate a leveling, although buoyed in 2019 by the sale of Liberty Mountain Resort. For 2020, we project a modest increase in revenue, but it should be closely monitored.
- **BUILDING PERMITS AND INSPECTIONS.** Permit issuance is at its highest since 2011, with cautious optimism of a continued steady upward trend. Through 3 quarters of 2019, we have surpassed our 2018 total in revenues from building permits and we anticipate continued growth for 2020. Our decision to serve Cumberland Township with Building Inspection services is proving to be a success. Cumberland Township is anticipating a construction boom in 2020, leading our projections for this revenue source to increase significantly. While the increase is significant, we have used a conservative estimate, but it is still prudent for us to track this revenue source closely through the first half of 2020.

Expenditures



- In 2020, the Borough will continue to fund services such as Police, Road Maintenance, and Parks and Recreation, and events such as the July 4th Celebration and National Night Out.

- Normal **ROAD MAINTENANCE** functions such as snow removal, line striping, highway mowing, and pothole repairs will continue as seen in 2019. Our office has received many complaints about the utilization of a chip seal program. This method has been highly scrutinized for several years now, and through our evaluation process, we have learned: For every \$1 spent on the chip seal application, taxpayers would have to pay \$9.30 for asphalt overlay. Or to say it differently, doing an asphalt overlay application to the streets would cost almost 10 times more than the chip seal method. A lane mile of chip seal application costs \$12,000 compared to \$112,000 per lane mile for asphalt overlay. An asphalt overlay lasts about 10 years while the chip seal application lasts approximately six years before needing to be re-applied. Without proper maintenance, the streets would crumble, and potholes would form, compromising the base of the street, requiring a complete reconstruction of the street. The cost to reconstruct a street lane mile is about \$1.5 million. Utilizing the Chip Seal Street Preservation Program permits almost 10 times the number of roads to be maintained each year, helping to avoid costly street reconstruction. Our plan is to keep streets well maintained and preserved with the best methods available, so they will not need to be reconstructed, including using the most cost-effective solutions available.

The cost-effectiveness of the Chip Seal Program provides a maintenance program that will be funded mostly with Liquid Fuel Tax revenue that is received from the Commonwealth.

- In 2020, the **POLICE DEPARTMENT** budget proposes to continue forward with 4 full-time officers, 2 part-time (reserve) officers and one administrative assistant. As turnover in personnel has slowed providing more stability, the Department is moving to adopt more best practices in law enforcement. In 2020, this focus begins with additional professional training to establish or improve core competencies while we continue post entry-level training for younger officers. Also, the contracting arrangement with Fairfield Borough will continue for 2020.
- The **BUILDING AND ZONING DEPARTMENT** has seen a significant increase in new home construction permits, remodel permits, sewer permits and inspections. Also, according to the Realtors' Association of York and Adams County, the housing market dropped slightly last year, both in number of homes sold (10% decrease) in Carroll Valley, and average sale price (1.4% decrease). However, through August of 2019, the number of homes sold has increased over 2018 by 13% and the median sale price has increased 20%. Home sale trends are a good indicator of the desirability of living in a particular community. The more these numbers increase, the more we can expect to see increases in new home permits/remodels/etc.
- **PERSONNEL COSTS.** This budget proposes a 2% Cost of Living Increase. Benefit costs increased by 11.5%, which has been anticipated and seems to be a direct reflection on the changing market due to the Affordable Care Act. Staff is continuing to search for creative ways to keep these costs low.
- **CAPITAL RESERVE EXPENDITURES** are previously funded and planned for 2020. The Borough plans to replace a dump truck, purchase a new Police Vehicle, replace aging computer equipment, replace tasers and firearms for police officers, build a new maintenance shed in Carroll Commons, replace the roof on Cortner Pavilion and cover new building debt service payments with Capital Reserve Funds.
- The **SANITARY SEWER BUDGET**, as presented, includes adjustments to the quarterly charges for all sewer customers. Increasing costs, and aging equipment has necessitated these increases. Staff has begun planning for a major renovation to the sewer plant, and to extend service to several residents, a majority of whom utilize holding tanks currently.

Summary

The Borough continues to take steps to get the most out of existing services. During challenging fiscal periods, opportunities have emerged for making our government more efficient. These times have caused this administration to no longer accept the “same old practice” as the norm and challenge people to ask the simple question- Why? The question “why” takes on new meaning when we look at how we operate various Borough functions.

I, like most of the residents of Carroll Valley, moved here for a higher quality of life. As local leaders, our decisions have a profound effect on the local quality of life. By providing a safe, clean community with cultural and recreational opportunities, we can do our part to help energize the local economy.

In closing, Carroll Valley Borough continues to be very vigilant in providing services on a basis of what is affordable to the citizens today and will not become a burden to them in the future. The Borough will continue to follow this policy, as it must make a commitment to consider where the Borough is, to consider where the Borough must be in the future, and to be willing to accept and promote the changes that are necessary to be ready for the future.

Very truly yours,



David A. Hazlett
Borough Manager

General Fund Revenue/Expenditure Summary

	2018 Budget	2019 Budget	2020 Budget	2019 vs. 2020
			\$	%
(301) Real Property Taxes	1,018,013	1,019,876	1,029,743	9,867 0.97%
(310) Local Tax Enabling Act	742,112	743,115	781,544	38,429 5.17%
(321) Business License & Permits	57,425	59,200	59,700	500 0.84%
(331) Fines	21,350	23,100	27,350	4,250 18.40%
(341) Interest Earnings	2,400	3,360	7,000	3,640 108.33%
(342) Rents & Royalties	12,000	0	0	0 0.00%
(350) Intergovernmental Revenues	750	750	600 ▶	-150 -20.00%
(355) State Shared Rev & Entitlement	115,668	112,184	115,428	3,244 2.89%
(361) General Government	2,000	10,000	6,500 ▶	-3,500 -35.00%
(362) Public Safety	135,966	204,807	308,632	103,824 50.69%
(363) Highway & Streets	500	0	0	0 0.00%
(367) Culture - Recreation	12,000	12,000	12,000	0 0.00%
(380) Miscellaneous Revenue	10,500	47,421	25,737 ▶	-21,684 -45.73%
(391) Fixed Asset Disposition	3,500	200	200	0 0.00%
(392) Interfund Operating Transfers	155,400	160,396	161,430	1,034 0.64%
Total Revenues	2,289,585	2,396,409	2,535,864	139,455 4.67%
(400) Legislative (Governing) Body	12,627	12,812	13,147	335 2.61%
(401) Executive	314,721	325,337	320,212	-5,125 -1.58%
(402) Financial Administration	12,300	12,900	13,500	600 4.65%
(403) Tax Collection	10,042	10,041	11,092	1,051 10.46%
(404) Law	19,000	25,000	58,500 ▶	33,500 134.00%
(407) It/Networking	19,532	20,932	32,307 ▶	11,375 54.34%
(409) General Buildings	61,490	112,077	111,828	-249 -0.22%
(410) Police	548,149	533,065	557,516 ▶	24,451 4.59%
(411) Fire	139,047	138,577	138,901	324 0.23%
(412) Ambulance/Rescue	600	1,087	0	-1,087 -100.00%
(413) Protective Inspection	106,977	113,975	119,459 ▶	5,484 4.81%
(414) Planning & Zoning	4,000	5,000	4,000	-1,000 -20.00%
(430) Highway General	439,376	447,486	504,210 ▶	56,724 12.68%
(432) Snow & Ice Removal	46,623	49,098	45,558	-3,540 -7.21%
(433) Traffic Signals & Street Signs	3,732	8,103	12,548 ▶	4,445 54.86%
(434) Street Lighting	51,000	48,000	48,382	382 0.80%
(437) Repair Of Tools & Machinery	128,486	136,874	132,510	-4,364 -3.19%
(438) Maint/Repairs Hwys & Bridges	1,416	1,692	1,223	-469 -27.71%
(454) Parks	104,550	122,004	144,615 ▶	22,611 18.53%
(483) Pension Contribution	148,432	154,671	154,671	0 0.00%
(486) Insurance	81,339	84,991	84,300	-691 -0.81%
(491) Refund of Prior Year Revenue	200	200	200	0 0.00%
(492) Interfund Oper Transfer	18,719	15,509	4,684	-10,825 -69.80%
(493) Contributions, Grants, Subsidies	17,228	16,978	22,501 ▶	5,523 32.53%
Total Expenditures	2,289,585	2,396,409	2,535,865	144,633 6.42%
Net	0	0	0	

Account #	Description	2017			2018			2019			2020				
		Budget	Actual	diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
Real Property Taxes															
01-301-100	Real Estate Taxes - Current Yr	980,293	990,647	10,354	989,513	996,106	6,592	991,376	990,170	(1,206)	0.12%	1,000,743	1,000,743	9,367	0.94%
01-301-200	Real Estate Taxes - Prior Year	7,000	9,027	2,027	8,500	9,087	587	8,500	10,613	2,113	-24.86%	9,000	9,000	500	5.88%
01-301-300	Real Estate Taxes - Delinquent	20,000	24,107	4,107	20,000	20,653	653	20,000	19,372	(628)	3.14%	20,000	20,000	0	0.00%
Subtotal		1,007,293	1,023,781	16,488	1,018,013	1,025,845	7,832	1,019,876	1,020,155	279		1,029,743	1,029,743	9,867	0.97%
Local Tax Enabling Act															
01-310-100	Real Estate Transfer Taxes	65,000	98,771	33,771	85,000	82,195	(2,805)	81,000	188,891	107,891	-133.20%	90,483	91,987	10,987	13.56%
01-310-210	Earned Income Taxes - Current	567,876	538,932	(28,944)	524,477	554,503	30,026	530,000	467,215	(62,785)	11.85%	550,000	552,500	22,500	4.25%
01-310-310	Hotel Tax Allocation	20,000	26,334	6,334	20,000	26,044	6,044	21,000	17,251	(3,749)	17.85%	21,000	25,500	4,500	21.43%
01-310-510	Fire Tax	100,877	101,997	1,120	101,135	102,577	1,442	101,115	102,127	1,012	-1.00%	101,957	101,957	842	0.83%
01-310-610	Admissions Taxes - Current Yr	11,500	11,726	226	11,500	10,720	(780)	10,000	7,078	(2,922)	29.22%	10,000	9,600	(400)	-4.00%
Subtotal		765,253	777,760	12,507	742,112	776,039	33,926	743,115	782,562	39,448		773,440	781,544	38,429	5.17%
Business License & Permits															
01-321-610	Trans. Retail/Home Occupation	200	700	500	425	300	(125)	200	250	50	-25.00%	200	200	0	0.00%
01-321-800	Cable Television Franchise	51,000	59,563	8,563	57,000	58,931	1,931	59,000	44,932	(14,068)	23.84%	60,000	59,500	500	0.85%
Subtotal		51,200	60,263	9,063	57,425	59,231	1,806	59,200	45,182	(14,018)		60,200	59,700	500	0.84%
Fines															
01-331-100	Borough Collections	150	0	(150)	100	150	50	100	50	(50)	50.00%	100	100	0	0.00%
01-331-110	State & County Collections	13,000	15,152	2,152	12,000	13,789	1,789	12,000	9,431	(2,569)	21.41%	15,000	15,000	3,000	25.00%
01-331-120	District Magistrate Collection	7,800	10,149	2,349	9,000	10,482	1,482	11,000	7,538	(3,462)	31.48%	12,000	12,000	1,000	9.09%
01-331-413	Fines:Zoning & Code Enforcemnt	250	0	(250)	250	0	(250)	0	299	299		0	250	250	
Subtotal		21,200	25,301	4,101	21,350	24,421	3,071	23,100	17,318	(5,782)		27,100	27,350	4,250	18.40%
Interest Earnings															
01-341-000	Interest Earnings	155	3,849	3,694	2,400	6,795	4,395	3,360	8,506	5,146	-153.16%	3,700	7,000	3,640	108.33%
Subtotal		155	3,849	3,694	2,400	6,795	4,395	3,360	8,506	5,146		3,700	7,000	3,640	108.33%
Rents & Royalties															
01-342-100	Rent of Building - Library	10,000	10,000	0	12,000	0	(12,000)	0	0	0		0	0	0	
Subtotal		0	10,000	10,000	12,000	0	(12,000)	0	0	0		0	0	0	
Intergovernmental Revenues															
01-350-010	Shared Expense/Hamiltonban	750	382	(368)	750	394	(356)	750	523	(227)	30.33%	750	600	(150)	-20.00%
Subtotal		750	382	(368)	750	394	(356)	750	523	(227)		750	600	(150)	-20.00%

Account #	Description	2017			2018			2019			2020				
		Budget	Actual	diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
State Shared Revenues and Entitlements															
01-355-010	Public Utility Realty Tax	1,950	1,674	(276)	1,950	1,711	(239)	1,950	0	(1,950)	100.00%	1,950	1,710	(240)	-12.31%
01-355-020	Motor Vehicle Fuel Taxes	0	0	0	0	600	600	0	0	0	0.00%	600	600	0	0.00%
01-355-080	Alcoholic Beverages Taxes	600	600	0	600	600	0	600	600	0	0.00%	600	600	0	0.00%
01-355-130	Foreign Fire Insurance Premium	30,000	24,572	(5,428)	30,000	22,367	(7,633)	30,000	24,159	(5,841)	19.47%	30,000	30,000	0	0.00%
01-355-131	Pension Aid Police	34,997	28,569	(6,428)	34,997	37,475	2,478	28,106	26,248	(1,858)	6.61%	34,997	34,997	6,891	24.52%
01-355-132	Pension Aid Nonuniform	48,121	53,988	5,867	48,121	51,528	3,407	51,528	55,680	4,152	-8.06%	48,121	48,121	(3,407)	-6.61%
Subtotal		115,668	109,403	(6,265)	115,668	113,682	(1,387)	112,184	106,687	(5,497)		115,668	115,428	3,244	2.89%
General Government															
01-361-330	Zoning Permits	2,825	5,085	2,260	2,000	6,675	4,675	10,000	5,450	(4,550)	45.50%	10,000	6,500	(3,500)	-35.00%
01-361-340	Hearing Fees	0	2,000	2,000	0	0	0	0	0	0	0.00%	0	0	0	0.00%
Subtotal		2,825	7,085	4,260	2,000	6,675	4,675	10,000	5,450	(4,550)		10,000	6,500	(3,500)	-35.00%
Public Safety															
01-362-100	Special Police Services	50	812	762	50	728	678	50	8	(42)	84.00%	50	50	0	0.00%
01-362-101	Drug Task Force Reimbursement	4,000	8,549	4,549	5,000	9,079	4,079	5,000	6,140	1,140	-22.80%	5,000	5,000	0	0.00%
01-362-110	Sale Of Copies Of Police Rep	400	440	40	400	520	120	400	150	(250)	62.50%	500	400	0	0.00%
01-362-120	Dare Contributions	0	0	0	0	25	25	0	186	186	0.00%	0	0	0	0.00%
01-362-130	Vehicle Impoundment Fee	5,000	2,651	(2,349)	5,000	7,805	2,805	5,000	3,600	(1,400)	28.00%	6,000	6,000	1,000	20.00%
01-362-140	Police Services-Fairfield	59,077	54,155	(4,922)	67,891	67,892	1	70,607	58,840	(11,768)	16.67%	73,432	73,432	2,824	4.00%
01-362-400	Building Inspection Fees					15,250	15,250	15,000	13,350	(1,650)	11.00%	15,000	15,500	500	3.33%
01-362-410	Building Permits	33,000	70,447	37,447	43,000	57,891	14,891	65,000	57,911	(7,089)	10.91%	80,000	75,000	10,000	15.38%
01-362-411	Stormwater Permits	1,050	4,900	3,850	2,500	4,500	2,000	2,500	796	(1,704)	68.15%	2,500	1,500	(1,000)	-40.00%
01-362-412	Ucc Surcharge	96	92	(4)	125	131	6	250	167	(84)	33.40%	250	250	0	0.00%
01-362-413	Inspection Services -Cumberland Twp		0		0	0	0	30,000	22,261	(7,739)	25.80%	125,000	117,000	87,000	290.00%
01-362-414	Zoning Certifications							0	930	930	0.00%	0	0	0	0.00%
01-362-440	Sewage Permits/On-Site	8,200	22,800	14,600	10,000	11,525	1,525	7,000	11,600	4,600	-65.71%	7,000	10,500	3,500	50.00%
01-362-442	On-Site Septic Inspections	2,000	1,870	(130)	2,000	3,460	1,460	4,000	3,200	(800)	20.00%	7,000	4,000	0	0.00%
01-362-470	Sewage Permits/Connections	0	0	0	0	100	100	0	200	200	0.00%	0	0	0	0.00%
Subtotal		112,873	166,716	53,843	135,966	178,904	42,938	204,807	179,338	(25,469)		321,732	308,632	103,824	50.69%
Highway and Streets															
01-363-500	Contracted Highway And Street	500	520	20	500	0	(500)	0	0	0	0.00%	0	0	0	0.00%
Subtotal		500	520	20	500	0	(500)	0	0	0		0	0	0	

		2017			2018			2019			2020				
Account #	Description	Budget	Actual	diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
Culture - Recreation															
01-367-800	Park Pavilion Use Fees	14,000	14,290	290	12,000	13,590	1,590	12,000	9,640	(2,360) 🚩	19.67%	12,000	12,000	0	0.00%
01-367-803	Recreation Program Fees	0	1,012	1,012	0	3,784	3,784	0	20	20		0	0	0	0
01-367-804	Fishing Derby Donations	0	0	0	0	50	50	0	0	0		0	0	0	0
Subtotal		14,000	15,302	1,302	12,000	17,424	5,424	12,000	9,660	(2,340)		12,000	12,000	0	0.00%
Miscellaneous Revenue															
01-380-100	Miscellaneous	1,500	10,847	9,347	500	2,027	1,527	500	1,650	1,150	-230.06%	500	500	0	0.00%
01-380-101	Soda Machine Revenue	0	0	0	0	0	0	0	0	0		0	0	0	0
01-380-102	Returned Check Fees	0	0	0	0	15	15	0	0	0		0	0	0	0
01-380-152	Insurance Dividends/Refunds	7,500	48,298	40,798	10,000	42,566	32,566	46,921	68,399	21,478	-45.78%	42,000	25,237 🚩	(21,684)	-46.21%
Subtotal		9,000	59,145	50,145	10,500	44,608	34,108	47,421	70,050	22,629		42,500	25,737	(21,684)	-45.73%
Fixed Asset Disposition															
01-391-101	Sale Of Gfa-General Govt	1,000	(5)	(1,005)	1,000	0	(1,000)	0	0	0		0	0	0	0.00%
01-391-200	Compensation For Loss Of Gfa	2,500	8,399	5,899	2,500	240	(2,260)	200	4,743	4,543	-2271.66%	200	200	0	0.00%
Subtotal		3,500	8,394	4,894	3,500	240	(3,260)	200	4,743	4,543		200	200	0	0.00%
Interfund Operating Transfers															
01-392-080	From Sanitary Sewer Fund To Ss	151,556	151,556	0	155,400	155,400	0	160,396	160,396	0	0.00%	157,928	161,430	1,034	0.64%
Subtotal		151,556	151,556	0	155,400	155,400	0	160,396	160,396	0		157,928	161,430	1,034	0.64%
Revenues Total		2,255,773	2,419,457	163,684	2,289,585	2,409,656	120,072	2,396,409	2,410,569	14,160	0.59%	2,554,961	2,535,864	139,455	5.82%

		2017			2018			2019				2020			
Account #	Description	Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
Governing Body															
01-400-112	Mayor	2100	2100	0	2100	2100	0	2100	1050	1050	50.00%	2100	2100	0	0.00%
01-400-113	Council	5700	4900	800	5700	4500	1200	5700	2050	3650	64.04%	5700	5700	0	0.00%
01-400-192	Social Security (Fica)	484	434	50	484	409	74	484	192	291	60.26%	484	484	0	0.00%
01-400-193	Medicare	113	102	12	113	96	17	113	45	68	60.25%	113	113	0	0.00%
01-400-330	Community Media Contract	2400	2400	0	2400	2200	200	2400	1600	800	33.33%	2400	2400	0	0.00%
01-400-420	Dues/Subscriptions/Memberships	1125	763	362	1025	718	307	1210	998	212	17.55%	1210	1210	0	0.00%
01-400-460	Continuing Education/Conf.	775	325	450	805	770	35	805	1015	(210)	-23.94%	805	1140	335	41.61%
Subtotal		12697	11024	1673	12627	10793	1834	12812	6950	5862	45.75%	12812	13147	335	2.61%
Executive															
01-401-120	Administration Wages	174077	173509	568	179341	179340	1	188721	145169	43552	23.08%	192308	192495	3774	2.00%
01-401-192	Social Security (Fica)	10793	10757	36	11119	11119	(0)	11701	9000	2701	23.08%	11923	11935	234	2.00%
01-401-193	Medicare	2524	2516	8	2600	2601	(0)	2736	2105	631	23.07%	2788	2791	55	2.02%
01-401-194	Unemployment	1112	1199	(87)	1516	1136	380	1516	855	661	43.60%	1516	1140	(376)	-24.80%
01-401-195	Medical Deductible Reimb	6000	4262	1738	6000	4075	1925	6000	5606	394	6.57%	6000	6000	0	0.00%
01-401-196	Major Medical Insurance	73680	73722	(42)	76857	76857	0	77491	64596	12895	16.64%	77491	69688	(7803)	-10.07%
01-401-197	Life/Disability Insurance	791	831	(40)	791	900	(109)	791	692	99	12.49%	791	791	0	0.01%
01-401-198	Dental/Vision Insurance	3466	3449	17	3606	3832	(226)	3606	2948	658	18.25%	3606	3438	(168)	-4.65%
01-401-201	Bank Service Charges	1170	609	561	605	810	(205)	605	397	208	34.35%	1050	605	0	0.00%
01-401-210	Office Supplies-General	1515	828	687	1264	796	468	1226	584	642	52.39%	1374	1268	42	3.45%
01-401-213	Computer Supplies	270	7	263	0	0	0	0	0	0	0	0	0	0	0
01-401-220	Copier Supplies	1082	490	592	1060	539	521	1209	730	479	39.63%	1154	1154	(55)	-4.57%
01-401-260	Minor Equipment Purchases	0	0	0	500	0	500	800	237	563	70.43%	300	300	(500)	-62.50%
01-401-300	Other Services And Charges	100	45	55	145	125	20	145	101	44	30.63%	145	145	0	0.00%
01-401-310	Training	0	0	0	0	0	0	0	0	0	0	0	0	0	0
01-401-313	Engineering Services-Genrl	5000	0	5000	2500	1000	1500	5000	2440	2560	51.20%	3500	2500	(2500)	-50.00%
01-401-321	Telephone Ser & Instaln	10800	15356	(4556)	8414	14887	(6473)	4272	2882	1390	32.54%	14444	4356	84	1.97%
01-401-325	Postal Serv & Postage-Gen	4782	2712	2069	3768	1585	2182	3795	2545	1250	32.94%	4182	3682	(113)	-2.99%
01-401-329	Newsletter Pub & Distr	500	0	500	400	0	400	400	0	400	100.00%	400	240	(160)	-40.00%
01-401-331	Travel Reimbursement	950	0	950	1000	93	907	1000	1000	1000	100.00%	1000	1250	250	25.00%
01-401-341	Advertising-General	1850	2176	(326)	960	4109	(3149)	1560	1835	(275)	-17.62%	1730	2230	670	42.95%
01-401-342	Printing & Binding-Gen	843	517	326	899	245	654	838	440	398	47.49%	859	859	21	2.50%
01-401-375	Equipment Lease	4200	3472	728	4200	4802	(602)	4550	3792	758	16.67%	4800	4800	250	5.49%
01-401-420	Dues, Subscrip. & Memberships	250	185	65	300	340	(40)	300	175	125	41.67%	300	300	0	0.00%
01-401-460	Continuing Education/Seminars	200	611	(411)	200	0	200	400	0	400	100.00%	1570	1570	1170	292.50%
01-401-841	Dep Exp-Equipment	4708	4708	0	6675	6675	0	6675	6675	0	0.00%	6675	6675	0	0.00%
Subtotal		310663	301961	8702	314721	315866	(1145)	325337	253801	71536		339905	320212	(5125)	-1.58%

Account #		2017			2018			2019			2020				
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
Financial Administration															
01-402-311	Accounting & Auditing Serv.	11900	12900	(1000)	12300	12450	(150)	12900	12900	0	0.00%	13500	13500	600	4.65%
Subtotal		11900	12900	(1000)	12300	12450	(150)	12900	12900	0		13500	13500	600	4.65%
Tax Collection															
01-403-114	Salary-Tax Collector	8726	7814	912	8726	7317	1409	8726	7052	1674	19.18%	8726	8726	0	0.00%
01-403-192	Social Security (Fica)	539	484	55	539	454	86	539	437	102	18.88%	539	539	0	0.07%
01-403-193	Medicare	126	113	13	126	106	20	126	102	24	18.85%	126	126	0	0.12%
01-403-325	Postal Service & Postage	1700	0	1700	0	1741	(1741)	0	0	0		1700	1700	1700	
01-403-353	Bond-Tax Collector	0	0	0	650	0	650	650	0	650	100.00%	650	0	(650)	-100.00%
Subtotal		11092	8412	2680	10042	9618	424	10041	7592	2449		11742	11092	1051	
Law															
01-404-130	Solicitor Fees	17000	23711	(6711)	19000	30675	(11675)	25000	19944	5056	20.22%	25000	22500	(2500)	-10.00%
01-404-131	Professional Services- Grants								9000			36000	36000		
Subtotal		17000	23711	(6711)	19000	30675	(11675)	25000	28944	(3944)		25000	58500	(2500)	
IT/Networking															
01-407-213	Computer Supplies	500	65	435	0	0	0	0	0	0		500	500	500	
01-407-220	Operating Supplies	100	0	100	0	0	0	0	0	0		0	0	0	0.00%
01-407-250	Repair/Maintenance Equip	250	0	250	100	0	100	100	32	68	68.43%	100	100	0	0.00%
01-407-260	Minor Equip Pur-Software	400	322	78	400	189	211	400	0	400	100.00%	384	320	(80)	-20.00%
01-407-321	Internet/Web Site Charges	8925	3014	5911	7132	6335	797	10932	9044	1888	17.27%	18932	21387	21387	95.64%
01-407-374	Maint Services-Software	9000	9919	(919)	11900	9465	2435	9500	9039	461	4.85%	9000	10000	500	5.26%
Subtotal		19175	13321	5854	19532	15990	3542	20932	18115	2817		28916	32307	11375	
General Buildings															
01-409-220	Operating Supplies	1735	2794	(1059)	1321	871	450	1456	1194	262	18.00%	1331	971	(485)	-33.30%
01-409-250	Repair & Maint Supplies	200	15	185	0	0	0	0	2274	(2274)		0	0	0	0.00%
01-409-361	Electricity/Heat	15000	19485	(4485)	14400	14051	349	14100	15325	(1225)	-8.68%	13200	13386	(714)	-5.06%
01-409-363	Propane Gas Heat	7500	3585	3915	2730	5008	(2278)	5100	778	4322	84.75%	6000	6000	900	17.65%
01-409-365	Water	550	1175	(625)	1420	1087	333	1010	0	1010	100.00%	1060	1060	50	4.92%
01-409-373	Repairs/Main Ser-Bldgs/Grnds	0	0	0	0	212	(212)	250	206	44	17.60%	250	250	0	0.00%
01-409-374	Maint Services-Equipment	0	0	0	400	5577	(5177)	8942	3449	5493	61.43%	8942	8942	0	0.00%
01-409-450	Contracted Sers-Custodian	10400	2654	7746	6900	7058	(158)	6900	5839	1061	15.38%	6900	6900	0	0.00%
01-409-849	Dep Exp-Bldg/Equip	24493	24493	(0)	34319	34319	0	74319	74319	0	0.00%	74319	74319	0	0.00%
Subtotal		59878	54201	5677	61490	73516	(12026)	112077	108863	3214		112002	111828	(249)	

		2017			2018			2019			2020						
Account #	Description	Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change		
Police Department																	
01-410-120	Wages	266503	273489	(6986)	291003	289537	1466	304109	239860	64249	21.13%	306959	314973	►	10864	3.57%	
01-410-136	Detective Stipend	0	0	0	0	0	0	7400	7265	135	1.82%	7400	7400	0	0.00%		
01-410-181	Holiday Hours Worked	5400	9477	(4077)	7400	10800	(3400)	7400	1313	1327	50.27%	2500	2500	0	0.00%		
01-410-182	Straight-Pay Overtime	2500	2354	146	2500	3885	(1385)	2500	3042	(542)	-21.67%	2500	2500	0	0.00%		
01-410-183	P.S. Overtime Pay	2640	1222	1418	2640	1141	1499	2640	1313	1327	50.27%	2640	2640	0	0.00%		
01-410-192	Social Security (Fica)	17177	17766	(589)	18820	19016	(196)	19632	15592	4040	20.58%	19809	20306	674	3.43%		
01-410-193	Medicare	4017	4155	(138)	4401	4447	(46)	4591	3646	945	20.58%	4633	4749	158	3.44%		
01-410-194	Unemployment	1704	2009	(305)	2423	2321	102	2423	1443	981	40.47%	2423	1797	(627)	-25.86%		
01-410-195	Medical Deductible Reimb.	10000	2418	7582	10000	3114	6886	10000	2585	7415	74.15%	10000	10000	0	0.00%		
01-410-196	Major Medical Insurance	122800	122860	(60)	128096	110124	17971	99333	81566	17767	17.89%	114242	110526	►	11193	11.27%	
01-410-197	Life/Disability Insurance	1450	1433	17	1450	1549	(99)	1450	1219	231	15.95%	235	237	(1213)	-83.63%		
01-410-198	Dental/Vision Insurance	5736	5748	(12)	6011	4942	1068	4474	3551	923	20.63%	5242	5388	914	20.43%		
01-410-199	Employee Ind. Drop Return	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
01-410-210	Office Supplies	368	447	(79)	386	259	127	376	74	302	80.33%	389	366	(10)	-2.69%		
01-410-213	Computer Supplies	1879	1930	(52)	1943	1793	149	253	218	35	13.70%	253	253	(0)	-0.17%		
01-410-220	Operating Supplies-General	501	418	83	510	277	234	485	227	258	53.11%	491	491	6	1.32%		
01-410-230	Dare Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0			
01-410-231	Fuel	15000	8560	6440	11500	10433	1067	11500	8913	2587	22.49%	11500	11500	0	0.00%		
01-410-238	Uniforms & Accessories	1348	636	712	1348	1227	121	1348	1187	161	11.91%	1348	1348	0	0.00%		
01-410-241	Reference Book, Manuals	205	80	125	204	87	117	130	116	14	10.77%	140	140	10	7.63%		
01-410-242	Guns And Ammunition	1846	1627	219	1776	1284	492	1840	0	1840	100.00%	1575	1575	(265)	-14.41%		
01-410-250	Vehicle/Equipment Maint	3000	3584	(584)	3000	1463	1537	3000	759	2241	74.70%	3000	3000	0	0.00%		
01-410-255	Tires & Tubes	2456	1862	594	1837	1728	109	1834	2008	(174)	-9.48%	1843	1843	9	0.51%		
01-410-260	Manual/Hand Tools	50	0	50	72	0	72	60	0	60	100.00%	55	55	(5)	-8.33%		
01-410-300	Other Services And Charges	293	184	109	293	203	91	293	25	268	91.33%	289	289	(4)	-1.37%		
01-410-302	Physical/Psych Exams	0	0	0	0	480	(480)	0	0	0	0	0	0	0			
01-410-303	Testing Services	0	100	(100)	0	1148	(1148)	0	0	0	0	0	0	0			
01-410-305	Laboratory Services	90	(571)	661	90	(724)	814	90	(105)	195	► 216.70%	90	90	0	0.00%		
01-410-321	Communications	1368	846	522	648	760	(112)	5808	3702	2106	36.27%	5808	5724	(84)	-1.45%		
01-410-360	Equipment Repair	600	504	96	600	218	382	600	236	364	60.67%	600	600	0	0.00%		
01-410-365	Vehicle Repair	2500	1675	825	2500	3078	(578)	2500	2505	(5)	-0.19%	2500	2500	0	0.00%		
01-410-420	Dues,Subscrip & Memberships	250	250	0	250	225	25	265	115	150	56.60%	265	265	0	0.00%		
01-410-450	Contracted Services - Equipment	2242	2097	146	3097	2051	1046	3051	4758	(1707)	-55.93%	7122	7122	► 4071	133.43%		
01-410-460	Continuing Education/Conf.	625	146	479	625	630	(5)	500	495	5	1.00%	4570	2170	1670	334.00%		
01-410-546	Adams County Spca	0	0	0	0	0	0	0	0	0	0	0	0	0			
01-410-840	Dep Exp Veh/Equip	39345	39345	0	42726	42726	(0)	40580	40580	0	0.00%	40580	37669	(2911)	-7.17%		
Subtotal		513893	506652	7242	548149	520221	27928	533065	426895	106171			558501	557516	24451		
Fire																	
01-411-350	Insurance-Workers Comp	6624	5920	704	6512	4875	1637	6512	5221	1291	19.83%	5744	5744	(768)	-11.79%		
01-411-374	Maint Services-Equip	900	706	194	1400	637	763	950	1130	(180)		1200	1200	250	26.32%		
01-411-500	Contributions, Grants, And Sub	30000	24572	5428	30000	22367	7633	30000	0	30000		30000	30000	0	0.00%		

		2017			2018			2019				2020			
Account #	Description	Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
01-411-540	Fire Tax - Fairfield Fire Co	74909	78313	(3404)	75851	79162	(3311)	75836	0	75836		76468	76468	632	0.83%
01-411-541	Fire Tax - Fountaindale	24970	26104	(1134)	25284	26387	(1104)	25279	0	25279		25489	25489	210	0.83%
Subtotal		137403	135615	1788	139047	133429	5618	138577	6351	132226		138901	138901	324	
Ambulance/Rescue															
01-412-543	Fairfield Amb Wc Premium Share	600	540	60	600	473	127	1087	(122)	1209	► 111.21%	0	0	(1087)	-100.00%
Subtotal		600	540	60	600	473	127	1087	(122)	1209		0	0	(1087)	
Protective Inspection															
01-413-131	Wages	60381	60382	(1)	61705	61714	(8)	64557	49664	14893	23.07%	65791	65848	1291	2.00%
01-413-192	Social Security (Fica)	3744	3744	0	3826	3826	(0)	4003	3079	924	23.08%	4079	4083	80	1.99%
01-413-193	Medicare	876	875	1	895	895	(0)	936	720	216	23.06%	954	955	19	2.01%
01-413-194	Unemployment	278	400	(122)	285	379	(94)	285	285	0	0.00%	285	285	0	0.00%
01-413-195	Medical Deductible Reimb.	2000	1000	1000	2000	660	1340	2000	1000	1000	50.00%	2000	2000	0	0.00%
01-413-196	Major Medical Insurance	24560	24571	(11)	25619	25619	0	25830	21537	4293	16.62%	25830	28850	► 3020	11.69%
01-413-197	Life/Disability Insurance	331	325	6	331	352	(21)	331	271	60	18.25%	331	331	(0)	-0.08%
01-413-198	Dental/Vision Insurance	1155	1150	5	1202	1179	23	1202	983	219	18.25%	1202	1489	287	23.86%
01-413-210	Office Supplies	0	0	0	0	70	(70)	0	104	(104)		0	0	0	
01-413-213	Computer Supplies	0	73	(73)	0	0	0	0	0	0		0	0	0	
01-413-220	Operating Supplies	0	372	(372)	0	127	(127)	0	127	(127)		0	0	0	
01-413-231	Fuel	600	162	438	600	295	305	900	354	546	60.66%	900	700	(200)	-22.22%
01-413-252	Vehicle Parts-Periodic Replace	0	594	(594)	0	0	0	0	0	0		0	0	0	
01-413-254	Vehicle - Preventative Maint	51	21	30	50	175	(125)	50	114	(64)	-127.42%	50	55	5	10.00%
01-413-300	Other Services And Charges	0	0	0	0	0	0	0	0	0		564	1248	1248	
01-413-325	Postage	250	0	250	250	0	250	564	423	141	25.00%	250	250	(314)	-55.67%
01-413-374	Vehicle Maintenance Services	30	487	(457)	100	0	100	0	(48)	48		30	50	50	
01-413-375	Out-Source Repair - Equip	0	0	0	0	0	0	0	545	(545)		0	0	0	
01-413-376	In-House Unexpect Repair-Veh	100	87	13	100	0	100	0	0	0		0	0	0	
01-413-384	Contracted Services-Bldg. Insp	4500	960	3540	1000	1304	(304)	2000	204	1796	89.78%	2000	2000	0	0.00%
01-413-411	Stormwater Charges	74	37	37	222	19	204		0	0		0	0	0	
01-413-412	Ucc Act 13 Fee	120	112	8	125	0	125	250		250	100.00%	250	250	0	0.00%
01-413-420	Dues, Subscrip & Memberships	0	0	0	0	0	0	200	116	84	42.06%	200	200	0	0.00%
01-413-440	Contracted Services-Seo	5000	14706	(9706)	6000	13114	(7114)	7000	10783	(3783)	-54.05%	7000	7000	0	0.00%
01-413-460	Conferences, Seminars, Mtgs	0	0	0	0	0	0	1200	312	888	74.00%	1200	1200	0	0.00%
01-413-847	Dep Veh/Equip	1967	1967	0	2667	2667	(0)	2667	2667	0	0.00%	2667	2667	(0)	-0.01%
Subtotal		106017	112024	(6007)	106977	112393	(5417)	113975	93241	20734		115583	119459	5484	
Planning and Zoning															
01-414-313	Engineering Services	4000	(641)	4641	2500	9883	(7383)	0	0	0		5000	2500	► 2500	2500
01-414-314	Special Legal Services	500	4365	(3865)	500	0	500	5000	21	4980	99.59%	500	500	(4500)	-90.00%

		2017			2018			2019			2020				
Account #	Description	Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
01-414-343	Codes Revision/Preparation	8000	0	8000	1000	0	1000		0	0		1000	1000	1000	
Subtotal		12750	3823	8927	4000	9883	(5883)	5000	21	4980		6500	4000	(1000)	

Account #	Description	2017			2018			2019			2020					
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change	
Emergency Management																
01-415-300	Other Services And Charges	0	205	(205)	0	0	0	0	300	(300)		0	0	0		
Subtotal		0	205	(205)	0	0	0	0	300	(300)		0	0	0		
Highway General																
01-430-120	Wages	226078	210911	15167	230510	146365	84145	218096	166382	51714	23.71%	222087	226552	🚩	8456	3.88%
01-430-183	P.W. Overtime Pay	17000	3984	13016	17000	11481	5519	17000	17306	(306)	-1.80%	17000	17000	0	0.00%	
01-430-192	Social Security (Fica)	14017	13270	747	14292	12989	1302	14576	11389	3187	21.87%	14823	15100	524	3.60%	
01-430-193	Medicare	3278	3087	191	3342	3022	321	3409	2662	747	21.91%	3467	3532	123	3.59%	
01-430-194	Unemployment	1945	1761	184	2408	2203	205	2408	1439	969	40.23%	2408	1781	(627)	-26.03%	
01-430-195	Medical Deductible Reimb.	8000	3287	4713	8000	3509	4491	8000	3340	4660	58.24%	8000	10000	2000	25.00%	
01-430-196	Major Medical Insurance	98240	97301	939	102477	98207	4270	103321	90425	12896	12.48%	103321	144248	🚩	40927	39.61%
01-430-197	Life/Disability Insurance	1037	1466	(429)	1037	1306	(269)	1037	1029	8	0.74%	1037	1276	239	23.06%	
01-430-198	Dental/Vision Insurance	4620	5319	(699)	4809	6190	(1382)	4809	5110	(301)	-6.25%	4809	7444	🚩	2635	54.80%
01-430-210	Office Supplies	62	14	48	68	0	68	69	103	(34)	-49.22%	47	227	158	228.26%	
01-430-213	Computer Supplies	290	349	(59)	208	176	32	124	126	(2)	-1.56%	265	133	9	6.90%	
01-430-220	Operating Supplies-General	1603	1636	(33)	2522	1383	1139	2535	1141	1394	54.98%	2569	2182	(353)	-13.91%	
01-430-231	Fuel	21909	14236	7673	27737	18865	8871	27737	21641	6096	21.98%	35749	25869	(1868)	-6.74%	
01-430-236	Building Maintenance Supplies	1759	674	1085	2250	198	2052	2405	1227	1178	49.00%	2462	2462	57	2.37%	
01-430-238	Clothing Allowance	1330	565	765	1424	1387	36	1531	1074	457	29.83%	1590	1446	(85)	-5.55%	
01-430-251	Equip Parts - Periodic Replac	3982	3114	868	3946	3035	911	4055	3720	335	8.25%	7026	4751	696	17.17%	
01-430-252	Vehicle Parts-Periodic Replace	5896	4343	1553	7294	3148	4146	7218	1313	5905	81.81%	9559	9559	2341	32.43%	
01-430-253	Equip - Preventative Maint	2105	1299	806	1356	949	407	1458	2865	(1407)	-96.52%	2531	1426	(32)	-2.22%	
01-430-254	Vehicle - Preventative Maint	4247	1644	2603	1866	1508	358	2510	1046	1464	58.31%	3230	2583	73	2.90%	
01-430-255	Tires & Tubes	10701	8787	1914	12650	1053	11597	11478	9722	1756	15.30%	15289	8365	(3114)	-27.13%	
01-430-256	Shop Supplies	8039	7334	705	8026	5991	2035	8030	14347	(6317)	-78.67%	11690	8127	97	1.21%	
01-430-260	Manual/Hand Tools	246	228	18	251	144	107	284	231	53	18.73%	468	234	(50)	-17.70%	
01-430-261	Power Tools	392	216	176	384	164	220	396	0	396	100.00%	873	430	34	8.57%	
01-430-266	Minor Equip Pur-Small Tools	200	0	200	787	305	481	318	169	149	46.92%	565	365	47	14.93%	
01-430-300	Other Services And Charges	8525	0	8525	25	0	25	50	0	50	100.00%	50	50	0	0.00%	
01-430-301	Pesticide License/Training	170	140	30	170	35	135	170	0	170	100.00%	195	195	25	14.71%	
01-430-302	Commercial Licenses	510	386	124	690	150	540	690	225	465	67.39%	690	690	0	0.00%	
01-430-303	Medical Services	50	180	(130)	250	509	(259)	250	110	140	56.15%	250	250	0	0.00%	
01-430-310	Training	0	0	0	300	0	300	0	0	0	0.00%	300	900	900	0.00%	
01-430-321	Communications	0	0	0	0	0	0	3072	1033	2039	66.37%	3072	3108	36	1.17%	
01-430-331	Travel Reimbursement	0	0	0	0	0	0	0	0	0	0.00%	0	0	0	0.00%	
01-430-361	Electricity											3926	3926	3926		
01-430-460	Continuing Education/Conf	150	180	(30)	300	0	300	450	525	(75)	-16.67%	450	0	(450)	-100.00%	
Subtotal		429381	381731	47650	439376	312791	126585	447486	359700	87786		475872	504210	56724		

Account #		2017			2018			2019				2020			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
Snow and Ice Removal															
01-432-245	Anti-Skid / Chemicals	38920	10235	28685	36680	26636	10044	39155	32252	6903	17.63%	48648	37655	(1500)	-3.83%
01-432-374	Snow Removal Equipment/Parts	8630	10539	(1909)	9943	2154	7789	9943	1849	8094	81.40%	9943	7903	(2040)	
Subtotal		47550	20774	26776	46623	28790	17833	49098	34101	14997		58591	45558	(3540)	
Traffic Signals and Street Signs															
01-433-245	Highway Supplies & Materials	3076	2538	538	0	749	(749)	3858	3389	469	12.15%	9113	8453	4595	119.10%
01-433-250	Traffic Counter Supplies	124	0	124	0	0	0	0	0	0		0	0	0	
01-433-374	Highway Services/Signals	3283	763	2520	3732	2206	1526	4245	981	3264	76.89%	4357	4096	(150)	-3.52%
Subtotal		6483	3302	3181	3732	2954	778	8103	4370	3733		13469	12548	4445	
Street Lighting															
01-434-361	Electricity	44400	48433	(4033)	51000	50863	137	48000	36357	11643	24.26%	58092	48382	382	0.80%
Subtotal		44400	48433	(4033)	51000	50863	137	48000	36357	11643		58092	48382	382	
Repair of Tools and Machinery															
01-437-264	Minor Equip Pur-Veh/Equip	2680	2455	225	693	0	693	668	0	668	100.00%	1125	480	(188)	-28.15%
01-437-326	In-House Radio Equip Repair	100	114	(14)	1078	0	1078	433	495	(62)	-14.30%	1308	965	532	122.94%
01-437-327	Out-Source Radio Equip Rpr	250	240	10	500	440	60	350	0	350	100.00%	750	300	(50)	-14.29%
01-437-374	Out-Source Repair - Vehicle	6566	1897	4669	6365	1320	5045	6225	7194	(969)	-15.56%	10450	6400	175	2.81%
01-437-375	Out-Source Repair - Equip	1000	97	903	1000	156	845	1000	685	315	31.53%	2000	1000	0	0.00%
01-437-376	In-House Unexpect Repair - Veh	1000	164	836	1000	0	1000	1000	128	872	87.22%	2000	1000	0	0.00%
01-437-377	In-House Unexpect Repair-Equip	500	72	428	500	117	384	250	0	250	100.00%	2000	250	0	0.00%
01-437-378	Out-Source Unexpect Repair-Veh	4000	1605	2395	4000	1251	2749	3000	3087	(87)	-2.89%	4500	3000	0	0.00%
01-437-379	Out-Srce Unexpect Repair-Equip	5000	1250	3750	5000	2624	2376	5000	1948	3052	61.03%	5500	4000	(1000)	-20.00%
01-437-492	Transfer To Sinking Fund For L	0	0	0	0	0	0			0			0		
01-437-847	Dep Exp Veh/Equip	103956	103956	(0)	108350	108350	(0)	118948	118948	0	0.00%	118948	115115	(3833)	-3.22%
Subtotal		125052	111850	13202	128486	114257	14230	136874	132484	4390		148581	132510	(4364)	
Maintenance/Repairs of Highways & Bridges															
01-438-222	Chemicals/ Pesticides	1397	1079	318	1416	280	1137	1692	465	1227	72.51%	1714	1223	(469)	-27.70%
Subtotal		1397	1079	318	1416	280	1137	1692	465	1227		1714	1223	(170)	
Highway Construction															
01-439-245	Highway Supplies & Materials	0	0	0	0	0	0	0	0	0				0	
01-439-384	Rent Of Vehicles & Equipment	0	0	0	0	0	0	0	0	0				0	

		2017			2018			2019				2020				
Account #	Description	Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change	
01-439-450	Disposal of Oil and Brush	0	12700	(12700)	0	150	(150)	0	0	0	0			0		
Subtotal		0	12700	(12700)	0	150	(150)	0	0	0	0	0	0	0		
Parks and Recreation																
01-454-132	Wages - Park Maintenance	31294	31304	(10)	31980	32021	(41)	36939	28460	8479	22.95%	37579	37678	739	2.00%	
01-454-183	Park Maint - Overtime	1000	574	426	1000	346	654	1000	213	787	78.69%	1000	1000	0	0.00%	
01-454-192	Social Security (Fica)	2002	2085	(83)	2045	2356	(311)	2352	1999	353	14.99%	2392	2398	46	1.96%	
01-454-193	Medicare	468	488	(19)	478	551	(73)	550	468	82	14.98%	559	561	11	1.97%	
01-454-194	Unemployment	306	637	(331)	439	379	60	439	285	154	35.08%	439	314	(126)	-28.59%	
01-454-195	Medical Deductible	0	1000	(1000)	0	0	0	0	0	0	0	0	2000	2000		
01-454-196	Major Medical Insurance	0	0	0	0	0	0	0	0	0	0	0	28850	28850		
01-454-197	Life/Disability Insurance	239	20	219	239	0	239	239	0	239	100.00%	239	239	0	0.00%	
01-454-198	Dental/Vision Insurance	0	0	0	0	0	0	0	0	0	0	0	1489	1489		
01-454-199	Employee Ind. Drop Return	4846	4877	(31)	5420	5632	(213)	5420	3577	1843	34.01%	5420	0	(5420)	-100.00%	
01-454-210	Office Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0		
01-454-213	Computer Supplies	85	49	36	76	0	76	76	0	76	100.00%	48	48	(28)	-36.91%	
01-454-220	Operating Supplies-General	2629	1431	1198	3810	1911	1899	4158	3597	561	13.49%	3641	3455	(703)	-16.90%	
01-454-222	Chemicals/Pesticides	392	335	57	402	391	11	335	582	(247)	-73.58%	582	291	(44)	-13.21%	
01-454-231	Fuel	1549	1210	339	1953	1202	751	1953	773	1180	60.40%	2489	1943	(10)	-0.51%	
01-454-236	Building/Grounds Supplies	3399	4522	(1124)	6170	8785	(2615)	6372	4608	1764	27.69%	6770	6132	(240)	-3.77%	
01-454-247	Recreation Program Supplies	1200	2129	(929)	1200	4075	(2875)	1200	160	1040	86.67%	1800	1700	500	41.67%	
01-454-251	Equip Parts - Periodic Replac	2033	749	1284	2682	973	1709	2617	1407	1210	0	2604	2298	(319)	-12.19%	
01-454-252	Vehicle Parts- Periodic Replac	0	0	0	0	0	0	0	0	0	0	0	0	0		
01-454-253	Equip - Preventative Maint	479	426	53	306	91	216	301	0	301	0	752	752	451	149.71%	
01-454-254	Vehicle - Preventative Maint	0	0	0	0	0	0	0	13	(13)	0	0	0	0		
01-454-255	Tires & Tubes	842	0	842	857	0	857	857	0	857	100.00%	922	922	65	7.56%	
01-454-256	Shop Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0		
01-454-257	Ms Project Supplies	532	0	532	584	0	584	775	0	775	100.00%	1071	885	110	14.15%	
01-454-258	Lake/Dam Preventative Maint	7500	15112	(7612)	12000	21569	(9569)	22000	18777	3223	14.65%	22000	22000	0	0.00%	
01-454-259	Lake/Dam Unexped Repair	3500	0	3500	4000	0	4000	3500	450	3050	87.14%	3500	3500	0	0.00%	
01-454-260	Manual/Hand Tools	329	184	145	288	0	288	319	0	319	100.00%	192	192	(127)	-39.85%	
01-454-261	Power Tools	279	0	279	668	11	657	250	0	250	100.00%	250	250	(0)	0.00%	
01-454-301	Pavilion Fee Refund	0	0	0	0	1055	(1055)	0	200	(200)	0	0	0	0		
01-454-321	Communications	0	0	0	0	0	0	0	0	0	0	0	0	0		
01-454-361	Utility Service-Electricity	3900	3327	573	4100	3121	979	4100	1500	2600	63.40%	4100	3897	(203)	-4.94%	
01-454-373	Maint Services-Bldgs/Grnds	3167	2774	393	1665	1553	112	6740	6735	5	0.07%	3588	2756	(3984)	-59.11%	
01-454-374	Maint Services-Equipment	100	0	100	100	0	100	500	0	500	100.00%	500	250	(250)	-50.00%	
01-454-375	Out-Source Repair - Equipment	250	48	202	350	341	9	350	264	86	24.46%	350	350	0	0.00%	
01-454-460	Training/Continuing Education	0	0	0	0	0	0	0	0	0	0	0	250	250		
01-454-844	Dep Exp-Bldgs/Equip	28825	28825	0	21738	21738	0	18662	18662	0	0.00%	18662	18217	(445)	-2.39%	
Subtotal		101145	102106	(960)	104550	108102	(3551)	122004	92730	29274	0	0.00%	121447	144615	22611	

		2017			2018			2019				2020			
Account #	Description	Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/1	remaining	%	Dept (D)	Mgr (M)	2019 Diff	% Change
Pension															
01-483-100	Pension Contribution	134835	168142	(33307)	148432	148491	(59)	154671	0	154671	100.00%	154671	154671	0	0.00%
Subtotal		134835	168142	(33307)	148432	148491	(59)	154671	0	154671		154671	154671	0	
Insurance															
01-486-151	Workers Comp-Cur Year	28141	22197	5944	23310	24241	(931)	25700	23032	2668	10.38%	24200	24200	(1500)	-5.84%
01-486-352	Property Ins/Computer Equip	59626	52599	7027	56054	54855	1199	57250	55795	1455	2.54%	58050	58050	800	1.40%
01-486-353	Surety & Fidelity Bond/Blank	1742	1640	102	1100	1000	100	1150	0	1150	100.00%	1150	1150	0	0.00%
01-486-355	Flood	1086	834	252	875	849	26	891	855	36	4.04%	900	900	9	1.01%
Subtotal		90595	77270	13325	81339	80945	394	84991	79682	5309		84300	84300	(691)	
Refund of Prior Year Revenue															
01-491-000	Refund Of Prior Year Revenue	0	0	0	0	0	0	0	0	0		0	0	0	
01-491-100	Refund: Tax Re-Assessment	750	146	604	200	37	163	200	271	(71)		200	200	0	0.00%
Subtotal		750	146	604	200	37	163	200	271	(71)		200	200	(821)	
Interfund Operating Transfer															
01-492-300	Transfer To Cap Res Fund	39244	0	39244	18719	0	18719	15509	0	15509		4684	(10825)		-69.80%
Subtotal		39244	0	39244	18719	0	18719	15509	0	15509		0	4684	(10825)	
Subsidies, Grants, and Fundraisers															
01-493-547	July 4th Committee	10000	10000	0	10000	10000	0	10000	10000	0	0.00%	15000	15000	5000	50.00%
01-493-548	Adams County Library	5628	5628	0	5628	5628	0	5628	5628	0		5628	5628	0	0.00%
01-493-549	TNR Program	1500	870	630	750	180	570	500	70	430		500	210	(290)	-58.00%
01-493-550	National Night Out	750	686	64	850	629	221	850	1018	(168)		1663	1663	813	95.65%
Subtotal		17878	17184	694	17228	16437	791	16978	16716	262		16978	22501	5523	
Expenditure Total		2251777	2129102	122675	2289585	2109401	180183	2396409	1720727	675683		2725286	2535865	139455	5.82%

2020-2029 Capital Reserve Plan

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	Beginning Balance (A)							512,520	334,040	259,571	234,634	271,251	276,925	316,052	344,513	337,259	326,689
Revenues																	
Miscellaneous																	
Interest Earnings								10250	6681	5191	4693	5425	5539	6321	6890	6745	6534
Lake Kay Agreement								29263	29702	30148	30600	31059	31525	31998	32478	32965	33460
Lake May Agreement								26563	26962	27366	27777	28193	28616	29046	29481	29923	30372
Sale of GFA								22500	52000	43500	10000	55000	0	14500	25000	41500	0
Building Rental - Library								12000	12000	12000	12000	12000	12000	12000	12000	12000	12000
Transfer from GF								4684									
Subtotal								105261	127345	118206	85070	131678	77680	93865	105849	123134	82366
Administration																	
Secretary Computer	1,900	3	633	633	633	633	633	633	633	633	633	633	633	633	633	633	633
Accounting Software	15,000	8	1,875	3750	1875	1875	1875	1875	1875	1875	1875	1875	1875	1875	1875	1875	1875
Asst. Secretary Computer	1,900	3	633	633	633	633	633	633	633	633	633	633	633	633	633	633	633
Manager Computer	2,200	3	733	733	733	733	733	733	733	733	733	733	733	733	733	733	733
Office Server/Networking	18,000	10	1,800	5400	1800	1800	1800	1800	1800	1800	1800	1800	1800	1800	1800	1800	1800
Buiding AV Equipment	10,000	10	1,000	3000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
<i>Annual Purchase Total</i>					0	3800	2200	15000	3800	2200	0	31800	2200	2200	2200	2200	2200
Subtotal						6675	6675	6675	6675	6675	6675	6675	6675	6675	6675	6675	6675
Code Enforcement																	
CE 1 Code Vehicle	24,000	2,000	22,000	10	2,200	0	2200	2200	2200	2200	2200	2200	2200	2200	2200	2200	2200
Code Computer	1,400			3	467	933	467	467	467	467	467	467	467	467	467	467	467
<i>Annual Purchase Total</i>						1400	0	0	1400	0	0	1400	0	0	0	0	1400
Subtotal						2667	2667	2667	2667	2667	2667	2667	2667	2667	2667	2667	2667

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Police																	
PL 3	2016 Dodge Charger (unmarked)	46,650	5,000	41,650	6	6,942	13884	6942	6942	6942	6942	6942	6942	6942	6942	6942	6942
PL 4	2014 Dodge Charger (marked)	46,650	5,000	41,650	5	8,330	38320	8330	8330	8330	8330	8330	8330	8330	8330	8330	8330
PL 5	2014 Dodge Charger (unmarked)	46,650	5,000	41,650	6	6,942	39708	6942	6942	6942	6942	6942	6942	6942	6942	6942	6942
PL 6	2016 Dodge Charger (marked)	46,650	5,000	41,650	5	8,330	8330	8330	8330	8330	8330	8330	8330	8330	8330	8330	8330
PL 6	4WD Utility Unit	10,000	5,000	5,000	10	500	2500	500	500	500	500	500	500	500	500	500	500
	Squadroom Computer	1,900			3	633	633	633	633	633	633	633	633	633	633	633	633
	Police Secretary Computer	1,900			3	633	633	633	633	633	633	633	633	633	633	633	633
	Chief Computer	1,900			3	633	633	633	633	633	633	633	633	633	633	633	633
	Mobile Data Centers	10,000			5	2,000	6000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000
	Body Armor 4 sets	1,800			5	360	360	360	360	360	360	360	360	360	360	360	360
	Tasers	5,600			7	800	4800	800	800	800	800	800	800	800	800	800	800
	800 Mhz Radios	5,000			7	714	3570	714	714	714	714	714	714	714	714	714	714
	Intox/PBT	2,000			10	200	400	200	200	200	200	200	200	200	200	200	200
	Police Pistols	1,150			4	288	864	288	288	288	288	288	288	288	288	288	288
	Police Rifles	4,000			11	364	3276	364	364	364	364	364	364	364	364	364	364
<i>Annual Purchase Total</i>							104050	24700	0	95100	26850	16000	46650	57950	1150	67450	
Subtotal							37669	37669	37669	37669	37669	37669	37669	37669	37669	37669	37669
Municipal Services																	
	Supervisor Computer	1,500			4	375	0	375	375	375	375	375	375	375	375	375	375
	Mechanic Computer	1,500			4	375	0	375	375	375	375	375	375	375	375	375	375
MS 1	2016 Ford f550 Dump	90,000	20,000	70,000	12	5,833	11666	5833	5833	5833	5833	5833	5833	5833	5833	5833	5833
MS 2	2012 Ford F550 DT	90,000	20,000	70,000	12	5,833	35002	5833	5833	5833	5833	5833	5833	5833	5833	5833	5833
MS 3	2010 Ford F-550 DT	90,000	20,000	70,000	12	5,833	58334	5833	5833	5833	5833	5833	5833	5833	5833	5833	5833
MS 4	2001 GMC BT	15,000	500		20	750	750	750	750	750	750	750	750	750	750	750	750
MS 5	2007 Johnston Street Sweeper	200,000	50,000	150,000	6	25,000	75000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000
MS 6	2012 Int 7400 S/A DT	165,000	15,000	150,000	12	12,500	87500	12500	12500	12500	12500	12500	12500	12500	12500	12500	12500
MS 7	1999 Int 7400 T/A DT	-			20	-											
MS 8	2015 Mack Dump	165,000	15,000	150,000	12	12,500	11500	12500	12500	12500	12500	12500	12500	12500	12500	12500	12500
MS 9	2006 International 7400 Dump Truck	165,000	15,000	150,000	12	12,500	152500	12500	12500	12500	12500	12500	12500	12500	12500	12500	12500

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
EQ 1	2018 JCB Backhoe	120,000	15,000	105,000	15	7,000	0	7000	7000	7000	7000	7000	7000	7000	7000	7000	7000
EQ 2	2006 Bobcat S250	76,000	7,500	20	3,800			3800	3800	3800	3800	3800	3800	3800	3800	3800	3800
EQ 3	2004 CAT IT 14 Loader	120,000	29,500	90,500	15	6,033	78434	6033	6033	6033	6033	6033	6033	6033	6033	6033	6033
EQ 4	580 John Deere Grader	-		1	-												
EQ 5	2017 JD 6310 4WD Tractor	147,000	11,000	136,000	15	9,067	9067	9067	9067	9067	9067	9067	9067	9067	9067	9067	9067
EQ 6	2007 Bandit 95 XP Wood chipper	-		20	-												
EQ 7	1995 9 Ton Trailer			7	-												
	MS Buildings Rehabilitation	40,000	-	40,000	20	2,000		2000	2000	2000	2000	2000	2000	2000	2000	2000	2000
EQ 9	FMC Sprayer	9,700			20	485	970	485	485	485	485	485	485	485	485	485	485
	Tampers (2)	3,300		10	330	1980		330	330	330	330	330	330	330	330	330	330
	Fuel System	98,000		20	4,900			4900	4900	4900	4900	4900	4900	4900	4900	4900	4900
<i>Annual Expenditure Total</i>								215000	210000	200000	6600	165000	90000	76000	93000	200000	0
Subtotal								115115	115115	115115	115115	115115	115115	115115	115115	115115	115115
Parks and Recreation																	
PK 1	2015 Scag	11,000	2,000	9,000	6	1,500		1500	1500	1500	1600	1500	1500	1500	1500	1500	1500
PK 2	2018 Simplilcity Mower	11,000	2,000	9,000	6	1,500	3334	1500	1500	1500	1500	1500	1500	1500	1500	1500	1500
PK 3	1981 JDeere 301 Tractor	26,444	2,500	23,944	20	1,197	20614	1197	1197	1197	1197	1197	1197	1197	1197	1197	1197
PK 5	2005 Land Pride Mower	13,578	1,000	12,578	10	1,258	13308	1258	1258	1258	1258	1258	1258	1258	1258	1258	1258
	Playworld System (Carroll Commons)	32,000		20	1,600			1600	1600	1600	1600	1600	1600	1600	1600	1600	1600
	Playworld System (Ranch Commons)	32,000		20	1,600			1600	1600	1600	1600	1600	1600	1600	1600	1600	1600
	Cortner Pavilion / Roof	25,000		10	2,500			2500	2500	2500	2500	2500	2500	2500	2500	2500	2500
	CC Park - Drainage Improvements	3,150		10	315			315	315								
	Lake May Dam Repairs	64,389		10	6,439			6439	6439								
	Ranch Trail Park Swingset	3,077		10	308			308	308	411							
	Maintenance Shed (CC)	15,000		10	1,500			1500	1500	1500	1500	1500	1500	1500	1500	1500	1500
<i>Annual Expenditure Total</i>								40000	40022	11000	0	0	0	11000	0	0	0
Subtotal								18217	18217	11566	11155	11155	11155	11155	11155	11155	11155

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Debt Service Payments																	
Com Property				24319	24319	24319	24319	24319	24319	24319	24319	24319	6080	0	0	0	
Municipal Building	153,634		0	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	
<i>Annual Expenditure Total (facilities)</i>				177953	177953	177953	177953	177953	177953	177953	177953	177953	159714	153634	153634		
Subtotal				74319	74319	74319	74319	74319	74319	74319	74319	74319	56080	50000	50000		
Revenue Total (B)																	
Total Assets (A+B)				872,442	716,046	625,787	567,304	650,528	602,205	657,516	679,722	683,673	632,335				
Expenditures																	
Administration				0	3,800	2,200	15,000	3,800	2,200	0	31,800	2,200	2,200				
Code Enforcement				1,400	0	0	1,400	0	0	1,400	0	0	0	0	0	1,400	
Police				104,050	24,700	0	95,100	26,850	16,000	46,650	57,950	1,150	67,450				
Municipal Services				215,000	210,000	200,000	6,600	165,000	90,000	76,000	93,000	200,000	0				
Parks and Recreation				40,000	40,022	11,000	0	0	0	11,000	0	0	0	0	0	0	
Debt Service Payments				177,953	177,953	177,953	177,953	177,953	177,953	177,953	159,714	153,634	153,634				
Expenditures Total (C)				538,403	456,475	391,153	296,053	373,603	286,153	313,003	342,464	356,984	224,684				
Ending Balance (A+B) - C				334,040	259,571	234,634	271,251	276,925	316,052	344,513	337,259	326,689	407,651				

BOROUGH OF CARROLL VALLEY TAX ANALYSIS

REAL ESTATE TAXES

	2017	2018	2019	2020
Adams County Assessment	\$421,592,300.00	\$423,827,500.00	\$427,156,900.00	\$429,292,684.50
Percentage Change	0.25%	0.53%	0.78%	0.50%
Tax MILS	2.45	2.45	2.45	2.45
Millage Multiplier	0.00245	0.00245	0.00245	0.00245
Mun. R.E. Tax Available	\$1,032,901.14	\$1,038,377.38	\$1,046,534.41	\$1,051,767.08
Actual Collections Amount per year	\$979,035.97	\$990,647.35	\$994,657.69	\$1,000,742.98
Percentage Collected of Available Taxes	94.785%	95.403%	95.043%	95.149%

EARNED INCOME TAX

Actual	\$529,774.90	\$538,932.06	\$550,000.00	\$552,500.00
Percentage Change	2.78%	1.70%	2.01%	0.45%

SPECIAL EVENTS FUND - 04		2019			2020		
ACCOUNT DESCRIPTION		Budget	YTD	+/-	Dept	Mgr	+/-
Revenues							
Interest Earnings							
341 . 000 Interest Earnings		-	-	-	-	-	-
Subtotal		-	-	-	-	-	-
Intergovernmental Revenues							
350 . 040 Donations:Other Municipalities			200		200	200	
Subtotal		-	200	-	200	200	-
Culture -Recreation							
367 . 100 Un-Designated Event Sponsorship		-	-	-	-	-	-
367 . 200 July 4Th Sponsorship			-	-	-	-	-
367 . 201 Fireworks Sponsorship			2,000		6,250	6,250	
367 . 203 Daddy Daughter Dance			4,270		4,000	4,000	
367 . 204 Car Show Sponsorship				-	-	-	-
367 . 205 Fish Derby Sponsorship/Donation			3,159		2,500	2,500	
367 . 206 J4 - Rides & Games Sponsorship			-	-	-	-	-
367 . 207 Egg Hunt Donations			120		-	-	-
367 . 208 Santa Breakfast Donations			825		500	500	
367 . 209 Mother/Son Event				-	-	-	-
367 . 210 Movies-In-The-Park			560		2,100	2,100	
367 . 211 Yard Sale			110		300	300	
367 . 212 National Night Out (Nno)			186				
367 . 299 Concept Programming				-	-	-	-
367 . 300 Food Concession Fees				-	-	-	-
367 . 301 Non-Food Concession Fees				-	-	-	-
367 . 303 Non-Profit Vendor Fees				-	-	-	-
367 . 400 Community Outreach Donation				-	-	-	-
367 . 600 Car Show Participant Fee				-	-	-	-
367 . 601 Car Show Judging Fee				-	-	-	-
Subtotal		-	11,230	-	15,650	15,650	-
Misc Revenue							
380 . 100 Misc. Donations/Proceeds							
380 . 200 Un-Designated Event Donation							
Subtotal		-	-	-	-	-	-
Miscellaneous Revenues							
380 . 100 Cash Carryover		-	-	-	-	2,506	
Subtotal		-	-	-	-	2,506	
Interfund Operating Trans							
392 . 100 GF to SEF		-	10,850		16,000	16,663	
Subtotal		-	10,850	-	16,000	16,663	-
TOTAL		-	22,280	-	31,850	35,019	-

SPECIAL EVENTS FUND - 04		2019			2020		
ACCOUNT DESCRIPTION		Budget	YTD	+/-	Dept	Mgr	+/-
EXPENDITURES							
Executive							
401 . 238	All-Event Staff Shirts			-	300	300	(300)
401 . 241	General Materials			-			-
401 . 336	Auto/Bus Rental			-			-
401 . 341	Advertising		50		100	100	(50)
401 . 380	Misc. Event Expenses		78		100	100	(22)
Subtotal		-	128	-	500	500	-372
Public Safety							
419 . 384	Rent Of Machinery		708		750	750	(42)
419 . 450	Contracted Services		444		500	500	(56)
Subtotal		0	1,153	0	1,250	1,250	-97
Parks							
454 . 220	Agricultural Supplies		0		150	150	(150)
Subtotal		0	0	0	150	150	-150
Fundraising Expenses							
490 . 100	J4 Fundraising Expenses		0		-	0	
Subtotal		0	0	0	0	0	0
Car Show							
494 . 341	Advertising		0		-	0	
494 . 481	Trophies & Prizes		0		-	0	
494 . 483	Door Prizes/Give Aways		0		-	0	
Subtotal		0	0	0	0	0	0
Community Events							
495 . 210	Egg Hunt		224		300	300	(76)
495 . 211	Yard Sale				70	70	(70)
495 . 300	Fish Derby		2,434		2,500	2,500	(66)
495 . 400	Movie-In-The-Park		1,427		2,400	2,400	(973)
495 . 500	Santa Breakfast				150	150	(150)
495 . 600	National Night Out (NNO)		918		1,663	1,663	(745)
495 . 900	Concept Events						-
Subtotal		0	5,002	0	7,083	7,083	-2,081
Fundraising Events							
496 . 210	Daddy/Daughter Dance		1,992		2,000	2,000	(8)
496 . 211	Mother/Son Event						-
496 . 300	Concept Events						-

SPECIAL EVENTS FUND - 04		2019			2020		
ACCOUNT DESCRIPTION		Budget	YTD	+/-	Dept	Mgr	+/-
Subtotal		0	1,992	0	2,000	2,000	-8
Horseshoe Tournament							
497 . 241	General Materials		0		-	0	-
497 . 481	Trophies & Prizes		0		-	0	-
497 . 483	Door Prizes/Give Aways		0		-	0	-
Subtotal		0	0	0	0	0	0
Community Outreach							
498 . 100	Community Outreach Expenses		319		400	400	(81)
Subtotal		0	319	0	400	400	-81
Basketball Tournament							
499 . 210	Office Supplies - General		0		-	0	-
499 . 241	General Materials		0		-	0	-
499 . 481	Trophies & Prizes		0		-	0	-
499 . 483	Door Prizes/Give Aways		0		-	0	-
499 . 484	Beverages/Snacks		0		-	0	-
499 . 491	Contracted Services (Referees)		0		-	0	-
Subtotal		0	0	0	0	0	0
July 4th Entertainment							
500 . 241	General Materials		0		-	0	-
500 . 247	Decorations/Signs		0		-	0	-
500 . 341	Advertising		0		-	0	-
500 . 491	Contracted Services		8,295		4,750	4,750	
500 . 492	Bands/Musicians		0		8,500	8,500	
500 . 493	Magic/Comedy Performances		0		-	0	-
500 . 494	Misc. Performances		0		-	0	-
500 . 495	Fireworks		4,505		9,500	9,500	
Subtotal		0	12,800	0	22,750	22,750	0
Total Expenditures		0	21,393	0	34,133	34,133	-2,790

SANITARY SEWER FUND - 08		2017			2018			2019			2020		
ACCOUNT DESCRIPTION		Budget	Actual	diff	Budget	Actual	diff	Budget	YTD 10/1	diff	Dept	Mgr	diff
Revenues													
Interest Earnings													
341 . 000 Interest Earnings		200	1,217	(1,017)	200	1,983	1,783	1,200	3,970	2,770	2,000	2,000	800
	Subtotal	200	1,217	(1,017)	200	1,983	1,783	1,200	3,970	2,770	2,000	2,000	800
State Capital and Operating Grants													
354 . 040 Sewer Facilities Act Enforcement		-	-	-	-	-	-	-	-	-	-	-	-
	Subtotal	-	-	-	-	-	-	-	-	-	-	-	-
State Shared Revenue and Entitlements													
355 . 132 Cas Ins & Pension Aid - NonU		-	-	-	-	-	-	-	-	-	-	-	-
	Subtotal	-	-	-	-	-	-	-	-	-	-	-	-
Sanitation													
364 . 101 Res Sewer Charges-Cur Yr		233,000	239,126	(6,126)	233,000	235,452	2,452	237,000	183,124	(53,876)	258,850	258,850	21,850
364 . 104 Holding Tank Plant Charges-Cur Yr		43,000	41,466	1,534	43,000	41,591	(1,409)	41,000	30,905	(10,095)	41,000	41,000	-
364 . 106 Holding Tank Pumping Charge-Cur Yr		49,000	46,676	2,324	49,000	47,315	(1,685)	46,000	37,046	(8,954)	48,000	48,000	2,000
364 . 108 Comm Charges Charges-Cur Yr		70,632	105,518	(34,886)	70,632	118,982	48,350	105,000	87,104	(17,896)	140,000	140,000	35,000
	Subtotal	395,632	432,786	(37,154)	395,632	443,340	47,708	429,000	338,179	(90,821)	487,850	487,850	58,850
Miscellaneous Revenues													
380 . 100 Miscellaneous		-	-	-	-	-	-	-	-	-	-	-	-
	Subtotal	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds of General Fixed Asset Disposition													
391 . 200 Comp for Loss of GFA		-	-	-	-	-	-	-	-	-	-	-	-
	Subtotal	-	-	-	-	-	-	-	-	-	-	-	-
Interfund Operating Trans													
392 . 300 From Capital Reserve		-	-	-	-	-	-	-	-	-	-	-	-
	Subtotal	-	-	-	-	-	-	-	-	-	-	-	-
	TOTAL	395,832	434,003	(38,171)	395,832	445,323	49,491	430,200	342,148	(88,052)	489,850	489,850	59,650

SANITARY SEWER FUND - 08

ACCOUNT DESCRIPTION	2017			2018			2019			2020		
	Budget	Actual	diff	Budget	Actual	diff	Budget	YTD 10/1	diff	Dept	Mgr	diff
EXPENDITURES												
Wastewater Collection and Treatment												
429 . 121 WAGES-SEWER PLANT OPERATOR	45,751	45,760	(9)	46,754	46,758	4	50,157	38,576	11,581	50,157	50,157	0
429 . 141 WAGES - ASST. STP OPERATOR	5,000	5,350	(350)	5,000	5,600	600	5,000	4,250	750	5,000	5,000	0
429 . 183 WAGES-OVERTIME/VACATION	300	-	300	300	303	3	300	0	300	300	300	0
429 . 192 SOCIAL SECURITY (FICA)	3,333	3,169	164	3,395	3,265	(130)	3,606	2,655	951	3,606	3,606	0
429 . 193 MEDICARE	779	741	38	794	764	(30)	843	621	222	843	843	0
429 . 194 UNEMPLOYMENT	564	552	12	579	538	(40)	704	406	298	704	704	0
429 . 195 MEDICAL DEDUCTIBLE REIMB.	2,000	-	2,000	2,000	95	(1,905)	2,000	196	1,804	2,000	2,000	0
429 . 196 MAJOR MEDICAL INSURANCE	24,560	10,553	14,007	25,619	10,839	(14,780)	10,921	9,101	1,820	10,921	10,921	0
429 . 197 LIFE/DISABILITY INSURANCE	283	289	(6)	283	313	30	283	216	66	283	283	0
429 . 198 DENTAL/VISION INSURANCE	1,155	376	779	1,202	385	(817)	434	321	113	434	434	0
429 . 199 EMPLOYEE IND. DROP RETURN	-	-	-	-	-	-	0	-	0	0	0	0
429 . 210 OFFICE SUPPLIES	912	64	848	672	177	(495)	680	90	589	703	657	-23
429 . 213 COMPUTER SUPPLIES	50	65	(15)	-	-	-	0	-	390	280	280	280
429 . 220 OPERATING SUPPLIES-GENERAL	1,515	1,137	378	1,618	1,365	(253)	1,581	1,264	317	1,791	1,491	-90
429 . 221 LABORATORY SUPPLIES	1,585	728	857	1,847	1,356	(491)	1,815	1,608	207	1,571	1,571	-244
429 . 222 OPERATING SUPPLIES-CHEMICALS	7,668	4,794	2,874	8,680	6,275	(2,405)	8,831	3,341	5,490	9,059	9,059	228
429 . 231 FUEL,	862	487	375	872	639	(233)	740	414	326	919	919	179
429 . 232 MAINT SUPPLIES/SERVICES-VEHICL	11	-	11	12	-	(12)	16	0	16	20	20	4
429 . 236 BUILDING MAINTENANCE SUPPLIES	295	267	28	161	37	(124)	4,567	114	4,453	4,632	4,632	65
429 . 251 EQUIP PARTS - PERIODIC REPLAC	834	1,002	(168)	2,189	1,761	(429)	640	116	524	1,392	1,392	752
429 . 252 VEHICLE PARTS-PERIODIC REPLACE	101	-	101	50	101	51	18	0	18	18	18	0
429 . 253 EQUIP - PREVENTATIVE MAINT	792	716	76	2,350	1,512	(838)	1,085	1,018	67	1,101	1,101	16
429 . 254 VEHICLE - PREVENTATIVE MAINT	40	-	40	-	19	19	138	97	41	72	72	-66
429 . 255 TIRES & TUBES	-	-	-	-	-	-	0	-	0	0	0	0
429 . 256 SHOP SUPPLIES	-	56	(56)	-	-	-	0	-	14	14	14	14
429 . 257 MS PROJECT SUPPLIES	-	-	-	-	-	-	0	-	0	0	0	0
429 . 260 MANUAL/HAND TOOLS	361	70	291	80	13	(67)	-	0	-	313	276	276
429 . 261 POWER TOOLS	557	518	39	335	-	(335)	140	140	-	500	439	299
429 . 262 HOLDING TANK EQUIPMENT	-	-	-	-	-	-	0	-	8,500	0	0	0
429 . 280 Pump Stations, New Equipment	-	-	-	-	-	-	832	0	832	0	0	-832
429 . 281 Pump Stations, Maintenance	3,225	3,180	45	4,595	7,048	2,453	4,040	0	4,040	4,440	2,600	-1,440
429 . 282 Pump Stations, Repairs	-	-	-	-	-	-	1,760	456	1,304	0	0	-1,760
429 . 283 Collection System, New Equipment	-	-	-	-	-	-	0	-	235	235	235	235
429 . 284 Collection System, Maintenance	-	-	-	-	-	-	2,965	2,613	353	2,802	2,802	-163
429 . 285 Collection System, Repairs	-	-	-	-	-	-	2,791	2,791	(0)	6,114	6,114	3,323

SANITARY SEWER FUND - 08

		2017			2018			2019			2020		
ACCOUNT DESCRIPTION		Budget	Actual	diff	Budget	Actual	diff	Budget	YTD 10/1	diff	Dept	Mgr	diff
429 . 300	OTHER SERVICES AND CHARGES	602	1,059	(457)	602	110	(492)	602	229	373	1,656	1,656	1,054
429 . 310	TRAINING	-	-	-	-	-	-	-	0	-	300	300	300
429 . 313	ENGINEERING SERVICES-SEWER	2,000	3,561	(1,561)	-	2,420	2,420	2,000	3,438	(1,438)	2,000	2,000	0
429 . 314	LEGAL SERVICES-SEWER	1,000	649	351	-	5,067	5,067	1,000	-545	1,545	1,000	1,000	0
429 . 315	SLUDGE DISPOSAL PERMIT	75	50	25	75	50	(25)	75	50	25	75	75	0
429 . 316	CONTRACT.SERVCS-LABORATORY	6,052	3,478	2,574	5,136	3,290	(1,846)	5,706	4,267	1,439	4,906	4,906	-800
429 . 317	CONTRACT.SERVCS-LAB/SLUDGE	10,450	10,424	26	15,425	12,911	(2,514)	16,525	2,987	13,538	21,370	15,670	-855
429 . 318	CONTRACT SERVICES-LINE FLUSH &	3,750	-	3,750	7,560	6,916	(644)	4,440	1,528	2,912	2,960	2,960	-1,480
429 . 321	TELEPHONE SRVCS & INSTALLATN	2,556	2,998	(442)	636	2,628	1,992	3,180	1,662	1,518	1,658	3,372	192
429 . 325	POSTAGE	1,650	-	1,650	1,650	1,010	(640)	1,650	0	1,650	1,781	1,731	81
429 . 326	RADIO EQUIPMENT	-	-	-	-	-	-	-	0	-	125	125	125
429 . 331	TRAVEL REIMBURSEMENT	-	-	-	-	-	-	-	0	-	0	0	0
429 . 361	UTILITY SERVICE-ELECTRICITY	25,600	25,325	275	24,724	24,138	(586)	25,320	17,115	8,205	25,320	22,824	-2,496
429 . 372	Plant, Maintenance	1,427	1,107	320	10,920	7,767	(3,153)	10,898	5,370	5,528	9,465	10,465	-433
429 . 373	SLUDGE REMOVAL SERVICES	8,800	7,200	1,600	8,640	7,950	(690)	9,600	10,349	(749)	14,400	12,600	3,000
429 . 374	Out-Source Repair/Service-Veh	50	-	50	55	-	(55)	555	858	(303)	55	55	-500
429 . 375	OUT-SOURCE REPAIR - EQUIPMENT	595	511	84	700	-	(700)	600	0	600	1,800	900	300
429 . 376	IN-HOUSE UNEXPECT REPAIR-VEH	150	-	150	100	-	(100)	100	0	100	-	-	-100
429 . 377	IN-HOUSE UNEXPECT REPAIR-EQUIP	300	101	199	250	-	(250)	250	0	250	-	-	-250
429 . 378	OUT-SOURCE UNEXPECT REPAIR-VEH	250	-	250	200	642	442	75	395	(320)	-	-	-75
429 . 379	OUT-SRCE UNEXPECT REPAIR-EQUIP	-	-	-	500	-	(500)	500	0	500	-	-	-500
429 . 385	SEWER & WATER AUTH RENTAL	-	-	-	-	-	-	-	0	-	0	50,000	50,000
429 . 420	DUES, SUBSCRIP, MEMBERSHIPS	565	519	46	520	1,523	1,003	553	427	126	553	553	0
429 . 460	CONTINUING EDUCATION/CONF.	420	20	400	300	340	40	360	225	135	420	420	60
429 . 800	DEPRECIATION EXPENSE-EQUIPMENT	19,186	20,828	(1,642)	13,815	13,815	-	19,741	21,991	(2,250)	19,741	21,991	2,250
Subtotal		188,011	157,704	30,307	201,195	179,741	(21,454)	210,617	140,751	69,866	228,419	261,543	50,927
Holding Tank													
464 . 450	HT Contractor-Cur Yr	48,900	48,136	764	55,164	49,126	(6,038)	50,400	36,522	13,878	50,400	50,400	-
Subtotal		48,900	48,136	764	55,164	49,126	(6,038)	50,400	36,522	13,878	50,400	50,400	0
Interfund Operating Transers													
483 . 100	Pension Contribution	-	-	-	-	-	-	-	-	-	-	-	-
492 . 010	General Fund	151,556	151,556	-	155,400	155,400	-	160,396	160,396	-	157,928	161,430	1,034
492 . 090	SWA Holding Tank Reserve	8,787	8,018	769	8,787	7,657	(1,130)	8,787	6,248	2,539	8,787	8,787	-
492 . 300	Transfer to Cap Res Fund	41	-	41	-	-	-	0	-	-	-	7,777	7,777
Subtotal		160,384	159,574	810	164,187	163,057	(1,130)	169,183	166,644	2,539	166,715	177,994	8,811
Total Expenditures		397,295	365,414	31,881	420,546	391,923	(28,623)	430,200	343,917	86,283	445,534	489,938	59,738

Sanitary Sewer Fund Administrative Transfer To General Fund

(Transfer from 08.492.010 To 01.392.080)

		ACTUAL GENERAL FUND	DUE FROM SAN SEWER FUND
<u>GENERAL GOVERNMENT ADMINISTRATION</u>			
401.121	Mgr/Treas (20%)	127,781.85	25,556.37
401.122	Boro Sec/Asst Treas (25%)	89,277.53	22,319.38
401.131	Salary - Secretarial Asst (18 hr/wk = 50%)	78,056.36	39,028.18
413.131	Building Inspector (25%)	106,275.61	26,568.90
401.210	Office Supplies (25% of total)	1,199.75	
401.300.	Other Services and Charges(25% of total)	100.00	
401.321	Telephone Service (25% of non-capital)	10,550.00	2,637.50
401.325	Postal Service (50% of total)	4,724.80	
401.374	Maintenance Ser/Equip (25% of total)	-	-
402.000	Financial Administration (33% of total)	11,340.00	3,742.20
407.000	Data Processing (25% of non-capital)	17,285.00	4,321.25
407.750	Software Pkg for SSF	1,875.00	937.50
409.000	Gen Govt Buildings (15%)	116,672.00	17,500.80
<u>INSURANCE (SEWAGE PLANT & OPERATOR)</u>			
486.151	Worker's Compensation (25% of Total)	34,000.00	8,500.00
486.350	Liability Pool (25% of total)	-	-
486.352	Multi-Peril Property (25% of total)	40,258.00	10,064.50
486.353	Bonds-Blanket Bond (25% of total)	1,015.00	253.75

Total Reimbursement

161,430.34

2020-2029 Sanitary Sewer Capital Reserve Plan

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
							69,677	94,819	86,288	97,495	117,830	133,916	122,792	140,290	144,633	169,886
	Beginning Balance (A)															
Revenues																
	Interest Earnings					174	237	216	244	295	335	307	351	362	425	
	Sale of GFA					0	0	0	0	0	0	0	0	5900	0	
	SS Fund Transfer 08492300					7777	0	0	0	0	0	0	0	0	0	
	Subtotal					7951	237	216	244	295	335	307	351	6262	425	
Expenditures																
Administration																
	Computer	1,900	-	1,900	3	633	633	633	633	633	633	633	633	633	633	633
	Billing Software	15,000		15,000	5	3,000	3000	3000	3000	3000	3000	3000	3000	3000	3000	3000
	<i>Annual Purchase Total</i>					<i>1900</i>	<i>15000</i>	<i>0</i>	<i>1900</i>	<i>0</i>	<i>0</i>	<i>1900</i>	<i>15000</i>	<i>0</i>	<i>1900</i>	
	Subtotal					3633	3633	3633	3633	3633	3633	3633	3633	3633	3633	
Vehicles																
	18 Chevy w/utility body	50,000	5,900	44,100	10	4,410	4410	4410	4410	4410	4410	4410	4410	4410	4410	4410
	<i>Annual Purchase Total</i>						<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	
	Subtotal						4410	4410	4410	4410	4410	4410	4410	4410	4410	

Equipment

Sludge Return Pump 1	3,000	3,000	5	600	600	600	600	600	600	600	600	600	600	600	600
Sludge Return Pump 2	3,000	3,000	5	600	600	600	600	600	600	600	600	600	600	600	600
Sanders Station Pump 1	6,300	6,300	10	630	630	630	630	630	630	630	630	630	630	630	630
Sanders Station Pump 2	6,300	6,300	10	630	630	630	630	630	630	630	630	630	630	630	630
Sanders Station Transducer	900	900	4	225	225	225	225	225	225	225	225	225	225	225	225
Liberty Station Pump 1	6,300	6,300	10	630	630	630	630	630	630	630	630	630	630	630	630
Liberty Station Pump 2	6,300	6,300	10	630	630	630	630	630	630	630	630	630	630	630	630
Liberty Station Transducer	900	900	4	225	225	225	225	225	225	225	225	225	225	225	225
Crane for EQ Tanks	1,800	1,800	15	120	120	120	120	120	120	120	120	120	120	120	120
4 inch Trash Pump	9,000	9,000	10	900	900	900	900	900	900	900	900	900	900	900	900
UG tank pump	700	700	5	140	140	140	140	140	140	140	140	140	140	140	140
Chemical Feed Pump	800	800	2	400	400	400	400	400	400	400	400	400	400	400	400
Holding Tank Pump	1,400	1,400	2	700	700	700	700	700	700	700	700	700	700	700	700
Aeration Line and Diffusers	4,000	4,000	10	400	400	400	400	400	400	400	400	400	400	400	400
Lagoon Aerator	5,800	5,800	6	967	967	967	967	967	967	967	967	967	967	967	967
Blower 1 and 2	10,000	10,000	12	833	833	833	833	833	833	833	833	833	833	833	833
Blower 3 and 4	6,000	6,000	12	500	500	500	500	500	500	500	500	500	500	500	500
Clarifiers	20,000	20,000	20	1,000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
Emergency Generator	30,000	30,000	20	1,500	1500	1500	1500	1500	1500	1500	1500	1500	1500	1500	1500
EQ Pump Control Panel	4,250	4,250	10	425	425	425	425	425	425	425	425	425	425	425	425
Dewatering Pump	750	750	10	75	75	75	75	75	75	75	75	75	75	75	75
EQ Pump 1	3,000	3,000	5	600	600	600	600	600	600	600	600	600	600	600	600
EQ Pump 2	3,000	3,000	5	600	600	600	600	600	600	600	600	600	600	600	600
BO Pump Station #1	1,500	1,500	10	150	150	150	150	150	150	150	150	150	150	150	150
BO Pump Station #2	1,500	1,500	10	150	150	150	150	150	150	150	150	150	150	150	150

Annual Purchase Total

2900 14400 11000 0 5200 32500 2200 3000 3000 6000

Subtotal

13630 13630 13630 13630 13630 13630 13630 13630 13630 13630 13630 13630 13630 13630 11380

Laboratory Equipment

Centrifuge	1,360	1,360	20	68	68	68	68	68	68	68	68	68	68	68	0
DO Meter	1,000	1,000	8	125	125	125	125	125	125	125	125	125	125	125	0
Ph Meter	950	950	9	106	106	106	106	106	106	106	106	106	106	106	0
Chlorine Meter	700	700	8	88	88	88	88	88	88	88	88	88	88	88	0

Annual Expenditure Total

0 1360 0 0 1000 950 700 0 0 0

Subtotal

318 318 318 318 318 318 318 318 318 318 318 318 318 318 0

Revenue Total (B)	29,943	22,228	22,207	22,235	22,286	22,326	22,298	22,342	28,253	19,848
Total Assets (A+B)	99,619	117,048	108,495	119,730	140,116	156,242	145,090	162,633	172,886	189,734
Expenditures										
Administration	1,900	15,000	0	1,900	0	0	1,900	15,000	0	1,900
Vehicles	0	0	0	0	0	0	0	0	0	0
Equipment	2,900	14,400	11,000	0	5,200	32,500	2,200	3,000	3,000	6,000
Laboratory Equipment	0	1,360	0	0	1,000	950	700	0	0	0
Expenditures Total (C)	4,800	30,760	11,000	1,900	6,200	33,450	4,800	18,000	3,000	7,900
Ending Balance (A+B) - C	94,819	86,288	97,495	117,830	133,916	122,792	140,290	144,633	169,886	181,834



OUR FUTURE IS COMING INTO FOCUS

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