

BOROUGH OF CARROLL VALLEY

2021 Budget

Advertised - November 10, 2020



MOVING FORWARD TOGETHER

5685 FAIRFIELD ROAD CARROLL VALLEY, PA 17320 (717) 642-8269



BOROUGH OF CARROLL VALLEY

Office of the Borough Manager

November 10, 2020

Attn: Borough Council; Mayor; Finance Committee
Carroll Valley Borough
5685 Fairfield Road
Carroll Valley, PA 17320

Subject: **2021 Budget Message**

Dear Members:

As required by Chapter 1, Section 316.2.d of the Borough of Carroll Valley Code of Ordinances, the proposed Fiscal Year 2021 Budget is respectfully submitted for review and recommendation. This is the 16th budget in a series that represents the continuous evolution of the document in an ongoing effort to create the best policy document possible for the citizens of the Borough. Over the last 15+ years the Borough has made several significant advancements within budget creation and spending practices, none as significant as breaking the pattern of supporting the cost of ongoing operating expenses with one-time sources of revenue. Changes like this represent the shift in theory necessary to budget efficiently and economically.

Formatting for this budget document was created so that it will better serve as a policy document, as an operations guide, as a financial plan and as a communications medium. There have been ongoing modifications to the format of this document to increase transparency of government and encourage public participation. The greatest benefit to the citizens is that the format presents a clear picture of the operations and the financial plan that is embodied in the 2021 budget.

This message is intended to supplement the numbers and statistical analysis of the proposed budget with a narrative that describes budgetary recommendations and public policy considerations that comprise the budget. Responsible municipal budgets fairly and accurately provide for the required basic services as well as the desired services by the citizens. This plan accomplishes that goal. The Borough's highest priority is good quality service to the public. Our public expects streets to be swept, police to respond quickly, snow to be plowed, and services in general to be delivered efficiently and effectively.

Carroll Valley has continued to move forward during the past year. This administration continues to manage our way through challenging times. To the credit of many contributors to Carroll Valley's local government, the Borough has remained in the enviable position where we continue to provide quality services to residents while finding ways to cope with inconsistent revenues and additional expenses due to the current public health crisis.

To avoid raising tax rates, tough decisions must continue to be made to fulfill our obligation to the Borough's 4,000+ residents. Many of the decisions that lie ahead may not always be popular, but they may be necessary to secure a solid fiscal foundation for the Borough of Carroll Valley in the 21st century.

I present this document; the Borough's Proposed Budget for Fiscal Year 2021, knowing that it addresses our citizens' fundamental needs while preserving the important financial reforms that will

sustain the integrity of our Borough as we continue to confront our challenges. I have worked successfully with Borough staff to develop a spending plan that safeguards services; and maintains current reserve balances. As in years past, the Borough Staff approached this next year’s budget with the same cautious, fiscally conservative, and “business smart” approach that a municipal government of limited means must pursue in good, or in bad times. This cautious and prudent approach will involve the following actions:

Revenues

- One major revenue source is the *Real Estate Property Tax*. Since 2012 this rate has held steady at 2.45 mills, or .00245 of assessed value of land and buildings. For 2021 this budget proposes **NO TAX INCREASE**, meaning the property tax rate is proposed to remain the same. The Borough portion of a property tax bill is only a small portion of the total property taxes paid by our residents each year. Please see the breakdown below:

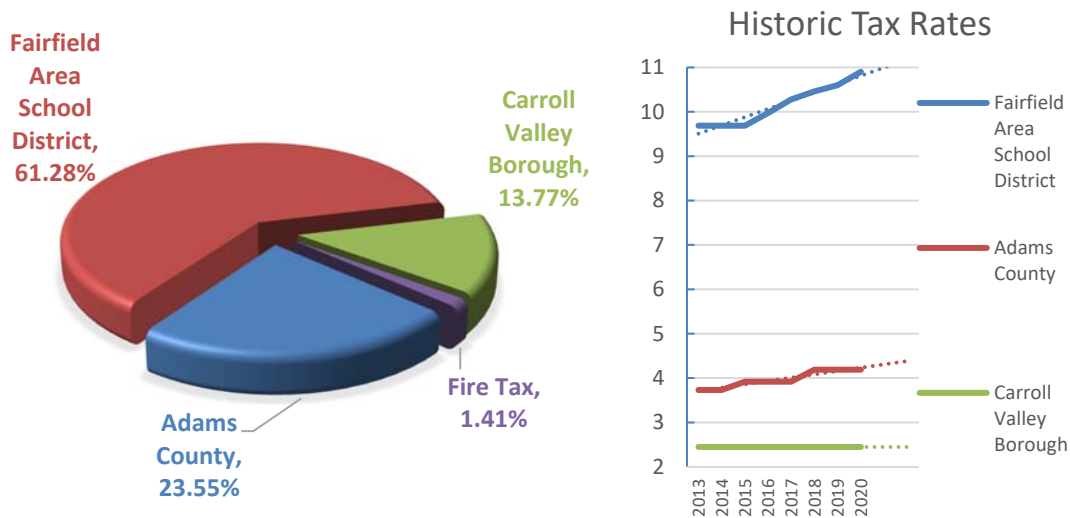


Figure 1. Distribution of total tax paid by resident. For every \$1 of taxes paid, less than 14¢ is paid to Carroll Valley Borough for operations. Since 2012, while other tax authorities have continued to raise taxes, Carroll Valley has held its tax rate steady.

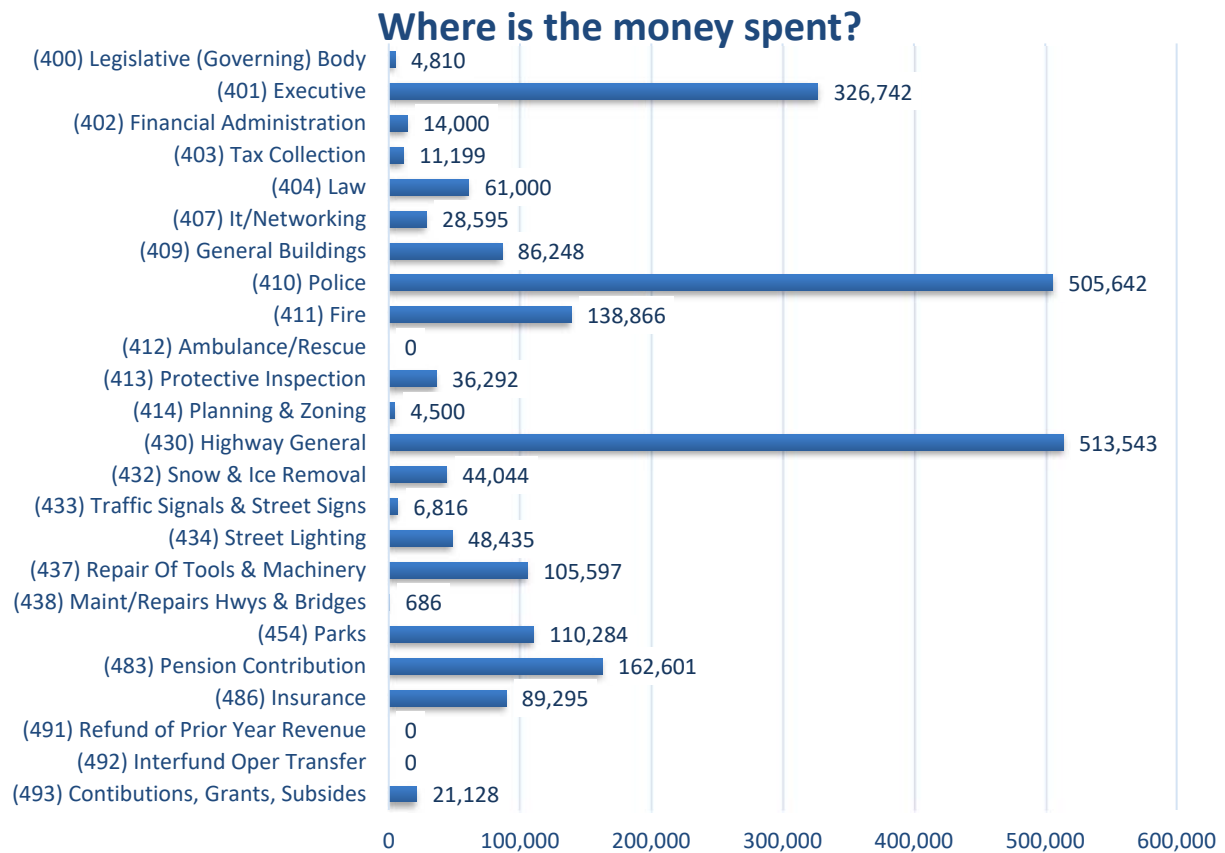
Our property tax rate continues to be a great value when compared to the other areas of Adams County when factoring in services provided. Of the 40 taxing districts in Adams County, Carroll Valley ranks 20th in total millage assessed, indicating that our taxes are on par with the residents of Adams County as a whole. Of the 14 Borough’s in Adams County, Carroll Valley ranks 11th in total millage assessed, indicating that Carroll Valley is one of the least expensive Boroughs to live in Adams County. Further, of the taxing districts which provide Police Services, Carroll Valley ranks 9th lowest of 11 communities. Also, Carroll Valley provides services to 53 miles of roads (compared to 16 miles for Gettysburg Borough) which further indicates the level of service being provided.

- Diligent collection efforts by the YATB have helped to push *Earned Income Tax* revenue to its highest level ever, and this revenue source has become more consistent. After a collection of \$515,073 (2016), \$538,932 (2017), \$554,503 (2018), and \$586,104 (2019), we believe this shows a mostly upward trend and a positive indication of the state of the local economy. Even during 2020, when the economy was shut down due to pandemic, our revenues are projected to increase by

2%. We anticipate resuming the slightly upward trend in 2021, but have budgeted conservatively, since at the time of writing this, COVID-19 has not begun to ease yet.

- **REAL ESTATE TRANSFER TAX** revenues fluctuate from year to year dependent upon the national housing market. In 2015, the Borough received more than \$67,000, which has steadily increased since hitting the low-point of \$46,219 in 2011. In 2016, the Borough saw a jump in this revenue to \$85,596, with another jump in 2017 of \$98,771. In 2018, this revenue dropped to \$82,195, which indicates the local housing economy is ever dependent on the strength of the national economy. Projections for this revenue indicate a leveling, although buoyed in 2019 by the sale of Liberty Mountain Resort. With 2020 a statistical outlier due to pandemic, for 2021, we project a modest decrease in revenue, but it should be closely monitored.
- **BUILDING PERMITS AND INSPECTIONS.** With the loss of our building inspector, and the subsequent loss of our contract with Cumberland Township, these revenues have disappeared, and has caused a cataclysmic effect on our budget. The Borough is projecting to lose approximately \$200,000 in revenues from the Building Inspection Program in 2021, which has forced the Borough to reevaluate the budget from the top to the bottom.

Expenditures



- In 2021, the Borough will continue to fund services such as Police, Road Maintenance, and Parks and Recreation, and events such as the July 4th Celebration and National Night Out.

- Normal **ROAD MAINTENANCE** functions such as snow removal, line striping, highway mowing, and pothole repairs will continue as seen in previous years. Our office has received many complaints about the utilization of a chip seal program. This method has been highly scrutinized for several years now, and through our evaluation process, we have learned: For every \$1 spent on the chip seal application, taxpayers would have to pay \$9.30 for asphalt overlay. Or to say it differently, doing an asphalt overlay application to the streets would cost almost 10 times more than the chip seal method. A lane mile of chip seal application costs \$12,000 compared to \$112,000 per lane mile for asphalt overlay. An asphalt overlay lasts about 10 years while the chip seal application lasts approximately six years before needing to be re-applied. Without proper maintenance, the streets would crumble, and potholes would form, compromising the base of the street, requiring a complete reconstruction of the street. The cost to reconstruct a street lane mile is about \$1.5 million. Utilizing the Chip Seal Street Preservation Program permits almost 10 times the number of roads to be maintained each year, helping to avoid costly street reconstruction. Our plan is to keep streets well maintained and preserved with the best methods available, so they will not need to be reconstructed, including using the most cost-effective solutions available.

The cost-effectiveness of the Chip Seal Program provides a maintenance program that will be funded mostly with Liquid Fuel Tax revenue that is received from the Commonwealth.

- In 2021, the **POLICE DEPARTMENT** budget proposes to serve the community with 3 full-time officers, supplemented with part-time officer hours and one administrative assistant. This represents a change, replacing a full-time position with part-time hours. This was necessitated by the projected revenue shortfall in 2021. Also, the contracting arrangement with Fairfield Borough will continue for 2021.
- The **BUILDING AND ZONING DEPARTMENT** has seen an increase in new home construction permits, remodel permits, sewer permits and inspections. Also, according to the Realtors' Association of York and Adams County, the housing market increased slightly in 2019, both in number of homes sold (2% increase) in Carroll Valley, and average sale price (12% increase). So far in 2020, new home sales have continued to increase, but the median sale prices are dropping slightly. This typically indicates demand is present, but there is consumer uncertainty about the national economy. This seems a reasonable response by consumers to the pandemic. Home sale trends are a good indicator of the desirability of living in a particular community. The more these numbers increase, the more we can expect to see increases in new home permits/remodels/etc.
- **PERSONNEL COSTS.** This budget proposes a 1% Cost of Living Increase. Benefit costs increased by 16% and continue to grow, which is a product of our national crisis of overinflated healthcare and prescription costs. Staff is continuing to search for creative ways to keep these costs low and has committed to lowering these costs by the end of 2021.
- **CAPITAL RESERVE EXPENDITURES** are previously funded and planned for 2021. The Borough plans to replace a rubber-wheeled loader, replace a tractor with gang mower, rehabilitate the buildings at the Municipal Services Complex, complete an exterior remodel of the Cortner Pavilion, build a new pavilion in Carroll Commons, purchase 2 new Police Vehicles, and cover debt service payments with Capital Reserve Funds.
- The **SANITARY SEWER BUDGET**, as presented, includes no adjustments to the quarterly charges for sewer customers. Staff has begun planning for a major renovation to the sewer plant, and to extend service to several residents, a majority of whom utilize holding tanks currently.

Summary

The Borough continues to take steps to get the most out of existing services. During challenging fiscal periods, opportunities are emerging for making our government more efficient. These challenging times have caused this administration to no longer accept the “same old practice” as the norm and challenge people to ask the simple question- Why? The question “why” takes on new meaning when we look at how we operate various Borough functions.

The citizens of Carroll Valley moved here for a higher quality of life. As local leaders, our decisions have a profound effect on that goal. By providing a safe, clean community with cultural and recreational opportunities, we can do our part to help re-energize our local economy.

In closing, Carroll Valley Borough continues to be very vigilant in providing services on a basis of what is affordable to the citizens today and will not become a burden to them in the future. The Borough will continue to follow this policy, as it must make a commitment to consider where the Borough is, to consider where the Borough must be in the future, and to be willing to accept and promote the changes that are necessary to be ready for the future.

Very truly yours,



David A. Hazlett
Borough Manager

General Fund Revenue/Expenditure Summary

	2019 Budget	2020 Budget	2021 Budget	2020 \$	vs.	2021 %
(301) Real Property Taxes	1,019,876	1,029,743	1,033,834	4,091		0.40%
(310) Local Tax Enabling Act	743,115	781,544	827,017	45,473		5.82%
(321) Business License & Permits	59,200	59,700	61,925	2,225		3.73%
(331) Fines	23,100	27,350	23,350	(4,000)		-14.63%
(341) Interest Earnings	3,360	7,000	4,000	(3,000)		-42.86%
(350) Intergovernmental Revenues	750	600	400	(200)		-33.33%
(355) State Shared Rev & Entitlement	112,184	115,428	105,986	(9,442)		-8.18%
(361) General Government	10,000	6,500	5,000	(1,500)		-23.08%
(362) Public Safety	204,807	308,632	103,869	(204,762)		-66.35%
(367) Culture - Recreation	12,000	12,000	12,000	0		0.00%
(380) Miscellaneous Revenue	47,421	25,737	1,500	(24,237)		-94.17%
(391) Fixed Asset Disposition	200	200	200	0		0.00%
(392) Interfund Operating Transfers	160,396	161,430	163,075	1,645		1.02%
Total Revenues	2,396,409	2,535,864	2,342,157	-193,707		-7.64%
(400) Legislative (Governing) Body	12,812	12,550	4,810	(7,740)		-61.67%
(401) Executive	325,337	319,746	326,742	6,996		2.19%
(402) Financial Administration	12,900	13,500	14,000	500		3.70%
(403) Tax Collection	10,041	11,741	11,199	(542)		-4.62%
(404) Law	25,000	58,500	61,000	2,500		4.27%
(407) It/Networking	20,932	32,307	28,595	(3,712)		-11.49%
(409) General Buildings	112,077	111,828	86,248	(25,580)		-22.87%
(410) Police	533,065	558,730	505,642	(53,088)		-9.50%
(411) Fire	138,577	138,901	138,866	(35)		-0.03%
(412) Ambulance/Rescue	1,087	1,087	0	(1,087)		-100.00%
(413) Protective Inspection	113,975	119,461	36,292	(83,169)		-69.62%
(414) Planning & Zoning	5,000	4,000	4,500	500		12.50%
(430) Highway General	447,486	504,212	513,543	9,331		1.85%
(432) Snow & Ice Removal	49,098	45,558	44,044	(1,514)		-3.32%
(433) Traffic Signals & Street Signs	8,103	12,549	6,816	(5,733)		-45.68%
(434) Street Lighting	48,000	48,382	48,435	53		0.11%
(437) Repair Of Tools & Machinery	136,874	132,510	105,597	(26,913)		-20.31%
(438) Maint/Repairs Hwys & Bridges	1,692	1,223	686	(537)		-43.91%
(454) Parks	122,004	150,037	120,834	(29,203)		-19.46%
(483) Pension Contribution	154,671	154,671	162,601	7,930		5.13%
(486) Insurance	84,991	84,300	89,295	4,995		5.93%
(491) Refund of Prior Year Revenue	200	200	0	(200)		-100.00%
(492) Interfund Oper Transfer	16,015	4,684	0	(4,684)		-100.00%
(493) Contributions, Grants, Subsidies	16,978	22,501	21,128	(1,373)		-6.10%
Total Expenditures	2,396,915	2,543,178	2,330,873	-212,305		-8.35%
Net	-506	-7,314	11,284			

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/4	remaining	% remaining	Dept	MGR	2020 Diff	% Change
Real Property Taxes															
01-301-100	Real Estate Taxes - Current Yr	989,513	996,106	6,592	991,376	1,002,002	10,626	1,000,743	996,078	(4,665)	-0.47%	1,004,336	1,007,834	7,091	0.71%
01-301-200	Real Estate Taxes - Prior Year	8,500	9,087	587	8,500	10,613	2,113	9,000	11,806	2,806	31.18%	10,000	10,000	1,000	11.11%
01-301-300	Real Estate Taxes - Delinquent	20,000	20,653	653	20,000	22,166	2,166	20,000	10,910	(9,090)	-45.45%	11,000	16,000	(4,000)	-20.00%
Subtotal		1,018,013	1,025,845	7,832	1,019,876	1,034,781	14,905	1,029,743	1,018,794	(10,949)	-1.06%	1,025,336	1,033,834	4,091	0.40%
Local Tax Enabling Act															
01-310-100	Real Estate Transfer Taxes	85,000	82,195	(2,805)	81,000	218,040	137,040	91,987	47,687	(44,300)	-48.16%	90,000	90,000	(1,987)	-2.16%
01-310-210	Earned Income Taxes - Current	524,477	554,503	30,026	530,000	586,104	56,104	552,500	447,630	(104,870)	-18.98%	552,500	599,516	47,016	8.51%
01-310-310	Hotel Tax Allocation	20,000	26,044	6,044	21,000	25,979	4,979	25,500	7,046	(18,454)	-72.37%	12,000	25,000	(500)	-1.96%
01-310-510	Fire Tax	101,135	102,577	1,442	101,115	103,325	2,210	101,957	102,915	958	0.94%	102,483	102,501	544	0.53%
01-310-610	Admissions Taxes - Current Yr	11,500	10,720	(780)	10,000	10,002	2	9,600	2,321	(7,279)	-75.82%	7,500	10,000	400	4.17%
Subtotal		742,112	776,039	33,926	743,115	943,450	200,336	781,544	607,599	(173,945)	-22.26%	764,483	827,017	45,473	5.82%
Business License & Permits															
01-321-610	Trans. Retail/Home Occupation	425	300	(125)	200	300	100	200	100	(100)	-50.00%	100	100	(100)	-50.00%
01-321-800	Cable Television Franchise	57,000	58,931	1,931	59,000	59,691	691	59,500	45,886	(13,614)	-22.88%	59,500	61,825	2,325	3.91%
Subtotal		57,425	59,231	1,806	59,200	59,991	791	59,700	45,986	(13,714)	-22.97%	59,600	61,925	2,225	3.73%
Fines															
01-331-100	Borough Collections	100	150	50	100	50	(50)	100	50	(50)	-50.00%	100	50	(50)	-50.00%
01-331-110	State & County Collections	12,000	13,789	1,789	12,000	13,563	1,563	15,000	7,414	(7,586)	-50.57%	15,000	13,000	(2,000)	-13.33%
01-331-120	District Magistrate Collection	9,000	10,482	1,482	11,000	10,017	(983)	12,000	5,271	(6,729)	-56.08%	12,000	10,000	(2,000)	-16.67%
01-331-413	Fines:Zoning & Code Enforcemnt	250	0	(250)	0	299	299	250	679	429	171.44%	250	300	50	20.00%
Subtotal		21,350	24,421	3,071	23,100	23,929	829	27,350	13,413	(13,937)	-41.93%	27,350	23,350	(4,000)	-14.63%
Interest Earnings															
01-341-000	Interest Earnings	2,400	6,795	4,395	3,360	10,572	7,212	7,000	3,369	(3,631)	-51.87%	2,600	4,000	(3,000)	-42.86%
Subtotal		2,400	6,795	4,395	3,360	10,572	7,212	7,000	3,369	(3,631)	-51.87%	2,600	4,000	(3,000)	-42.86%
Intergovernmental Revenues															
01-350-010	Shared Expense/Hamiltonban	750	394	(356)	750	523	(227)	600	299	(301)	-50.09%	600	400	(200)	-33.33%
Subtotal		750	394	(356)	750	523	(227)	600	299	(301)	-50.09%	600	400	(200)	-33.33%
State Shared Revenues and Entitlements															
01-355-010	Public Utility Realty Tax	1,950	1,711	(239)	1,950	1,529	(421)	1,710	0	(1,710)	-100.00%	1,710	1,529	(181)	-10.58%
01-355-080	Alcoholic Beverages Taxes	600	600	0	600	600	0	600	600	0	0.00%	600	600	0	0.00%

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/4	remaining	% remaining	Dept	MGR	2020 Diff	% Change
01-355-130	Foreign Fire Insurance Premium	30,000	22,367	(7,633)	30,000	24,159	(5,841)	30,000	0	(30,000)	-100.00%	30,000	30,000	0	0.00%
01-355-131	Pension Aid Police	34,997	37,475	2,478	28,106	26,248	(1,858)	34,997	0	(34,997)	-100.00%	17,499	19,695	(15,302)	-43.72%
01-355-132	Pension Aid Nonuniform	48,121	51,528	3,407	51,528	55,680	4,152	48,121	0	(48,121)	-100.00%	48,121	54,162	6,041	12.55%
Subtotal		115,668	113,682	(1,387)	112,184	108,217	(3,967)	115,428	600	(114,828)	-99.48%	97,930	105,986	(9,442)	-8.18%
General Government															
01-361-330	Zoning Permits	2,000	6,675	4,675	10,000	6,400	(3,600)	6,500	3,375	(3,125)	-48.08%	5,000	5,000	(1,500)	-23.08%
01-361-340	Hearing Fees	0	0	0	0	0	0	0	0	0				0	
Subtotal		2,000	6,675	4,675	10,000	6,400	(3,600)	6,500	3,375	(3,125)	-48.08%	5,000	5,000	(1,500)	-23.08%
Public Safety															
01-362-100	Special Police Services	50	728	678	50	29	(21)	50	312	262	524.00%	300	50	0	0.00%
01-362-101	Drug Task Force Reimbursement	5,000	9,079	4,079	5,000	7,575	2,575	5,000	4,731	(269)	-5.38%	8,000	8,000	3,000	60.00%
01-362-110	Sale Of Copies Of Police Rep	400	520	120	400	180	(220)	400	165	(235)	-58.75%	200	150	(250)	-62.50%
01-362-130	Vehicle Impoundment Fee	5,000	7,805	2,805	5,000	4,410	(590)	6,000	485	(5,515)	-91.92%	4,000	2,500	(3,500)	-58.33%
01-362-140	Police Services-Fairfield	67,891	67,892	1	70,607	70,607	(0)	73,432	48,954	(24,477)	-33.33%	76,369	76,369	2,938	4.00%
01-362-400	Building Inspection Fees		15,250	15,250	15,000	15,150	150	15,500	150	(15,350)	-99.03%	0	0	(15,500)	-100.00%
01-362-410	Building Permits	43,000	57,891	14,891	65,000	66,790	1,790	75,000	900	(74,100)	-98.80%	0	0	(75,000)	-100.00%
01-362-411	Stormwater Permits	2,500	4,500	2,000	2,500	516	(1,984)	1,500	(928)	(2,428)	-161.89%	4,000	4,000	2,500	166.67%
01-362-412	Ucc Surcharge	125	131	6	250	185	(66)	250	0	(250)	-100.00%	0	0	(250)	-100.00%
01-362-413	Inspection Services -Cumberland Twp	0	0	0	30,000	25,511	(4,489)	117,000	1,400	(115,600)	-98.80%	0	0	(117,000)	-100.00%
01-362-414	Zoning Certifications				0	930	930	0	0	0		0	0	0	
01-362-440	Sewage Permits/On-Site	10,000	11,525	1,525	7,000	17,550	10,550	10,500	9,325	(1,175)	-11.19%	11,000	11,000	500	4.76%
01-362-442	On-Site Septic Inspections	2,000	3,460	1,460	4,000	3,770	(230)	4,000	1,720	(2,280)	-57.00%	1,800	1,800	(2,200)	-55.00%
01-362-470	Sewage Permits/Connections	0	100	100	0	200	200	0	100	100		0	0	0	
Subtotal		135,966	178,904	42,938	204,807	213,588	8,781	308,632	67,314	(241,318)	-78.19%	105,669	103,869	(204,762)	-66.35%
Culture - Recreation															
01-367-800	Park Pavilion Use Fees	12,000	13,590	1,590	12,000	12,990	990	12,000	5,775	(6,225)	-51.88%	10,000	12,000	0	0.00%
01-367-803	Recreation Program Fees	0	3,784	3,784	0	0	0	0	0	0		0	0	0	
01-367-804	Fishing Derby Donations	0	50	50	0	0	0	0	0	0		0	0	0	
Subtotal		12,000	17,424	5,424	12,000	12,990	990	12,000	5,775	(6,225)	-51.88%	10,000	12,000	0	0.00%
Miscellaneous Revenue															
01-380-100	Miscellaneous	500	2,027	1,527	500	1,690	1,190	500	1,760	1,260	251.96%	500	1,500	1,000	200.00%
01-380-101	Soda Machine Revenue	0	0	0	0	0	0	0	0	0		0	0	0	
01-380-102	Returned Check Fees	0	15	15	0	0	0	0	0	0		0	0	0	
01-380-152	Insurance Dividends/Refunds	10,000	42,566	32,566	46,921	68,626	21,705	25,237	21,963	(3,274)	-12.97%	0	0	(25,237)	-100.00%
Subtotal		10,500	44,608	34,108	47,421	70,316	22,895	25,737	23,723	(2,014)	-7.83%	500	1,500	(24,237)	-94.17%

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	ytd 9/4	remaining	% remaining	Dept	MGR	2020 Diff	% Change
Fixed Asset Disposition															
01-391-101	Sale Of Gfa-General Govt	1,000	0	(1,000)	0	0	0	0	0	0		0	0	0	
01-391-200	Compensation For Loss Of Gfa	2,500	240	(2,260)	200	4,783	4,583	200	0	(200)	-100.00%	200	200	0	0.00%
Subtotal		3,500	240	(3,260)	200	4,783	4,583	200	0	(200)	-100.00%	200	200	0	0.00%
Interfund Operating Transfers															
01-392-080	From Sanitary Sewer Fund To Ss	155,400	155,400	0	160,396	160,396	0	161,430	0	(161,430)	-100.00%	154,587	163,075	1,645	1.02%
Subtotal		155,400	155,400	0	160,396	160,396	0	161,430	0	(161,430)	-100.00%	154,587	163,075	1,645	1.02%
Revenues Total		2,289,585	2,409,656	120,072	2,396,409	2,649,936	253,527	2,535,864	1,790,248	(745,616)	-29.40%	2,253,855	2,342,157	(193,707)	-7.64%

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change
Governing Body															
01-400-112	Mayor	2100	2100	0	2100	2100	0	2100	1050	1050	50.00%	2100	0	(2100)	-100.00%
01-400-113	Council	5700	4500	1200	5700	4100	1600	5700	2050	3650	64.04%	5700	0	(5700)	-100.00%
01-400-192	Social Security (Fica)	484	409	74	484	384	99	0	192	(192)		484	0	0	
01-400-193	Medicare	113	96	17	113	90	23	0	45	(45)		113	0	0	
01-400-330	Community Media Contract	2400	2200	200	2400	2200	200	2400	1200	1200	50.00%	2400	2400	0	0.00%
01-400-420	Dues/Subscriptions/Memberships	1025	718	307	1210	998	212	1210	1015	195	16.15%	1345	1345	135	11.16%
01-400-460	Continuing Education/Conf.	805	770	35	805	1015	(210)	1140	723	418	36.62%	1065	1065	(75)	-6.58%
Subtotal		12627	10793	1834	12812	10887	1925	12550	6274	6276	50.01%	13207	4810	(7740)	-61.67%

Executive															
01-401-120	Administration Wages	179341	179340	1	188721	188719	2	192496	133262	59234	30.77%	192496	194420	1924	1.00%
01-401-192	Social Security (Fica)	11119	11119	(0)	11701	11701	0	11935	8262	3673	30.77%	11935	12054	119	1.00%
01-401-193	Medicare	2600	2601	(0)	2736	2736	(0)	2791	1932	859	30.77%	2791	2819	28	1.01%
01-401-194	Unemployment	1516	1136	380	1516	1155	361	1140	855	285	25.00%	1140	1140	0	0.00%
01-401-195	Medical Deductible Reimb	6000	4075	1925	6000	5606	394	6000	5128	872	14.53%	6000	5000	(1000)	-16.67%
01-401-196	Major Medical Insurance	76857	76857	0	77491	77511	(20)	69688	52284	17404	24.97%	69688	80879	11191	16.06%
01-401-197	Life/Disability Insurance	791	900	(109)	791	831	(40)	791	623	168	21.24%	791	791	0	0.01%
01-401-198	Dental/Vision Insurance	3606	3832	(226)	3606	3537	69	3438	2143	1295	37.66%	3438	2857	(581)	-16.89%
01-401-201	Bank Service Charges	605	810	(205)	605	722	(117)	605	622	(17)	-2.79%	245	245	(360)	-59.50%
01-401-210	Office Supplies-General	1264	796	468	1226	535	691	1268	3759	(2491)	-196.37%	1231	890	(378)	-29.80%
01-401-220	Copier Supplies	1060	539	521	1209	730	479	1154	339	815	70.65%	835	815	(338)	-29.33%
01-401-260	Minor Equipment Purchases	500	0	500	800	237	563	300	442	(142)	-47.46%	300	0	(300)	-100.00%
01-401-300	Other Services And Charges	145	125	20	145	360	(215)	145	75	70	48.28%	145	45	(100)	-68.97%
01-401-313	Engineering Services-Genrl	2500	1000	1500	5000	2440	2560	2500	0	2500	100.00%	2500	1500	(1000)	-40.00%
01-401-321	Telephone Ser & Instaln	8414	14887	(6473)	4272	5001	(729)	4356	2290	2066	47.43%	4836	4836	480	11.02%
01-401-325	Postal Serv & Postage-Gen	3768	1585	2182	3795	3636	159	3682	2320	1361	36.97%	2814	2814	(868)	-23.58%
01-401-329	Newsletter Pub & Distr	400	0	400	400	0	400	240	0	240	100.00%	264	0	(240)	-100.00%
01-401-331	Travel Reimbursement	1000	93	907	1000	761	239	1250	0	1250	100.00%	1250	950	(300)	-24.00%
01-401-341	Advertising-General	960	4109	(3149)	1560	2505	(945)	2230	1075	1155	51.78%	2265	1965	(265)	-11.88%
01-401-342	Printing & Binding-Gen	899	245	654	838	440	398	859	1686	(827)	-96.26%	505	393	(466)	-54.25%
01-401-375	Equipment Lease	4200	4802	(602)	4550	5304	(754)	4800	2920	1880	39.16%	4800	4800	0	0.00%
01-401-420	Dues, Subscrip. & Memberships	300	340	(40)	300	190	110	300	175	125	41.67%	300	200	(100)	-33.33%
01-401-460	Continuing Education/Seminars	200	0	200	400	0	400	1570	785	785	50.02%	1120	1120	(450)	-28.66%
01-401-841	Dep Exp-Equipment	6675	6675	0	6675	6675	0	6208	0	6208	100.00%	6675	6208	0	0.00%
Subtotal		314721	315866	(1145)	325337	321330	4007	319746	220978	98768	30.89%	318364	326742	6996	2.19%

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change

Financial Administration

01-402-311	Accounting & Auditing Serv.	12300	12450	(150)	12900	12900	0	13500	11000	2500	18.52%	14000	14000	500	3.70%
Subtotal		12300	12450	(150)	12900	12900	0	13500	11000	2500	18.52%	14000	14000	500	3.70%

Tax Collection

01-403-114	Salary-Tax Collector	8726	7317	1409	8726	7626	1100	8726	6840	1886	21.61%	8726	7826	(900)	-10.31%
01-403-192	Social Security (Fica)	539	454	86	539	473	66	539	424	115	21.32%	539	485	(54)	-10.02%
01-403-193	Medicare	126	106	20	126	111	15	126	99	27	21.29%	126	114	(12)	-9.52%
01-403-325	Postal Service & Postage	0	1741	(1741)	0		0	1700	0	1700	100.00%	1700	1700	0	
01-403-342	Printing-Duplicate/Notices	0	0	0			0		3222	(3222)		0	1074	1074	
01-403-353	Bond-Tax Collector	650	0	650	650	0	650	650	0	650	100.00%	0	0	(650)	-100.00%
Subtotal		10042	9618	424	10041	8209	1832	11741	10585	1156	9.84%	11091	11199	(542)	

Law

01-404-130	Solicitor Fees	19000	30675	(11675)	25000	26154	(1154)	22500	21353	1147	5.10%	25000	25000	2500	11.11%
01-404-131	Professional Services- Grants					18043		36000	24042	11958	33.22%	36000	36000	0	
Subtotal		19000	30675	(11675)	25000	44196	(19196)	58500	45395	13105	22.40%	61000	61000	2500	

IT/Networking

01-407-213	Computer Supplies	0	0	0	0	0		500	106	394	78.80%	500	400	(100)	
01-407-250	Repair/Maintenance Equip	100	0	100	100	32	68	100	0	100	100.00%	100	0	(100)	-100.00%
01-407-260	Minor Equip Pur-Software	400	189	211	400	0	400	320	0	320	100.00%	150	125	(195)	-60.94%
01-407-321	Internet/Web Site Charges	7132	6335	797	10932	14939	(4007)	21387	8462	12925	60.44%	18070	18070	(3317)	-15.51%
01-407-374	Maint Services-Software	11900	9465	2435	9500	9039	461	10000	7511	2489	24.89%	10000	10000	0	0.00%
Subtotal		19532	15990	3542	20932	24010	(3078)	32307	16079	16229	50.23%	28916	28595	(3712)	

General Buildings

01-409-220	Operating Supplies	1321	871	450	1456	1068	388	971	95	876	90.22%	952	926	(45)	-4.62%
01-409-250	Repair & Maint Supplies	0	0	0	0	2274	(2274)	0	0	0		0	0	0	0.00%
01-409-361	Electricity/Heat	14400	14051	349	14100	19332	(5232)	13386	11192	2194	16.39%	14100	13800	414	3.09%
01-409-363	Propane Gas Heat	2730	5008	(2278)	5100	6853	(1753)	6000	2960	3040	50.66%	6000	5000	(1000)	-16.67%
01-409-365	Water	1420	1087	333	1010	1032	(22)	1060	592	468	44.19%	1000	1000	(60)	-5.66%
01-409-373	Repairs/Main Ser-Bldgs/Grnds	0	212	(212)	250	206	44	250	3288	(3038)	-1215.19%	200	200	(50)	-20.00%
01-409-374	Maint Services-Equipment	400	5577	(5177)	8942	4435	4507	8942	2532	6410	71.68%	7942	7342	(1600)	-17.89%
01-409-450	Contracted Sers-Custodian	6900	7058	(158)	6900	7033	(133)	6900	4251	2649	38.39%	6900	7980	1080	15.65%
01-409-849	Dep Exp-Blg/Equip	34319	34319	0	74319	74319	0	74319	0	74319	100.00%	74319	50000	(24319)	-32.72%
Subtotal		61490	73516	(12026)	112077	116552	(4475)	111828	24910	86918	77.72%	111413	86248	(25580)	

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change
Police Department															
01-410-120	Wages	291003	289537	1466	304109	311958	(7849)	314974	182682	132292	42.00%	314974	282279	(32695)	-10.38%
01-410-181	Holiday Hours Worked	7400	10800	(3400)	7400	10812	(3412)	7400	6296	1104	14.92%	7400	7400	0	0.00%
01-410-182	Straight-Pay Overtime	2500	3885	(1385)	2500	3910	(1410)	2500	3836	(1336)	-53.43%	2500	2500	0	0.00%
01-410-183	P.S. Overtime Pay	2640	1141	1499	2640	1801	839	2640	2381	259	9.82%	2640	2640	0	0.00%
01-410-192	Social Security (Fica)	18820	19016	(196)	19632	20366	(734)	20306	12102	8204	40.40%	19809	17783	(2523)	-12.43%
01-410-193	Medicare	4401	4447	(46)	4591	4763	(172)	4749	2830	1919	40.40%	4633	4159	(590)	-12.43%
01-410-194	Unemployment	2423	2321	102	2423	1947	477	1797	1653	144	8.02%	2423	1797	(0)	-0.02%
01-410-195	Medical Deductible Reimb.	10000	3114	6886	10000	2585	7415	10000	3120	6880	68.80%	10000	7000	(3000)	-30.00%
01-410-196	Major Medical Insurance	128096	110124	17971	99333	98121	1212	110526	69927	40599	36.73%	114242	114392	3866	3.50%
01-410-197	Life/Disability Insurance	1450	1549	(99)	1450	1462	(12)	1450	737	713	49.17%	235	1176	(274)	-18.90%
01-410-198	Dental/Vision Insurance	6011	4942	1068	4474	4269	205	5388	2930	2458	45.63%	5242	4085	(1303)	-24.18%
01-410-210	Office Supplies	386	259	127	376	346	30	366	201	165	44.98%	325	284	(82)	-22.29%
01-410-213	Computer Supplies	1943	1793	149	253	218	35	253	89	164	64.71%	126	158	(95)	-37.61%
01-410-220	Operating Supplies-General	510	277	234	485	293	192	491	0	491	100.00%	493	493	2	0.33%
01-410-231	Fuel	11500	10433	1067	11500	11672	(172)	11500	3976	7524	65.42%	8500	8500	(3000)	-26.09%
01-410-238	Uniforms & Accessories	1348	1227	121	1348	1215	133	1348	1337	11	0.85%	1184	2584	1236	91.69%
01-410-241	Reference Book, Manuals	204	87	117	130	116	14	140	0	140	100.00%	134	134	(6)	-4.09%
01-410-242	Guns And Ammunition	1776	1284	492	1840	1445	395	1575	0	1575	100.00%	1581	1581	6	0.39%
01-410-250	Vehicle/Equipment Maint	3000	1463	1537	3000	2850	150	3000	1444	1556	51.86%	3000	3000	0	0.00%
01-410-255	Tires & Tubes	1837	1728	109	1834	1991	(157)	1843	0	1843	100.00%	1459	1459	(384)	-20.85%
01-410-260	Manual/Hand Tools	72	0	72	60	0	60	55	0	55	100.00%	40	40	(15)	-27.55%
01-410-300	Other Services And Charges	293	203	91	293	25	268	289	0	289	100.00%	289	289	0	0.00%
01-410-302	Physical/Psych Exams	0	480	(480)	0	0	0	0	225	(225)		0	0	0	
01-410-303	Testing Services	0	1148	(1148)	0	0	0	0	747	(747)		0	0	0	
01-410-305	Laboratory Services	90	(724)	814	90	(130)	220	90	0	90	100.00%	0	0	(90)	-100.00%
01-410-321	Communications	648	760	(112)	5808	5651	157	5724	3840	1884	32.92%	5724	5724	0	0.00%
01-410-360	Equipment Repair	600	218	382	600	236	364	600	0	600	100.00%	600	600	0	0.00%
01-410-365	Vehicle Repair	2500	3078	(578)	2500	2972	(472)	2500	570	1930	77.21%	2500	3000	500	20.00%
01-410-420	Dues,Subscrip & Memberships	250	225	25	265	265	0	265	211	54	20.35%	265	265	0	0.00%
01-410-450	Contracted Services - Equipment	3097	2051	1046	3051	3454	(403)	7122	4066	3056	42.91%	7920	5075	(2047)	-28.74%
01-410-460	Continuing Education/Conf.	625	630	(5)	500	1295	(795)	2170	670	1500	69.12%	2175	2175	5	0.23%
01-410-840	Dep Exp Veh/Equip	42726	42726	(0)	40580	40580	0	37669	0	37669	100.00%	40580	25071	(12598)	-33.44%
Subtotal		548149	520221	27928	533065	536487	(3421)	558730	305869	252861	45.26%	560994	505642	(53088)	

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change
Fire															
01-411-350	Insurance-Workers Comp	6512	4875	1637	6512	5221	1291	5744	4877	867	15.09%	5365	5365	(379)	-6.60%
01-411-374	Maint Services-Equip	1400	637	763	950	1130	(180)	1200	851	349	29.08%	1000	1000	(200)	-16.67%
01-411-500	Contributions, Grants, And Sub	30000	22367	7633	30000	24159	5841	30000	0	30000	100.00%	30000	30000	0	0.00%
01-411-540	Fire Tax - Fairfield Fire Co	75851	79162	(3311)	75836	77093	(1257)	76468	3984	72484	94.79%	76468	76876	408	0.53%
01-411-541	Fire Tax - Fountaindale	25284	26387	(1104)	25279	25698	(419)	25489	1328	24161	94.79%	25489	25625	136	0.53%
Subtotal		139047	133429	5618	138577	133301	5276	138901	11040	127861	92.05%	138322	138866	(35)	

Ambulance/Rescue

01-412-543	Fairfield Amb Wc Premium Share	600	473	127	1087	(122)	1209	1087	0	1087	100.00%	0	0	(1087)	-100.00%
Subtotal		600	473	127	1087	(122)	1209	1087	0	1087	100.00%	0	0	(1087)	

Protective Inspection

01-413-131	Wages	61705	61714	(8)	64557	64563	(6)	65848	10337	55511	84.30%	65848	20000	(45848)	-69.63%
01-413-192	Social Security (Fica)	3826	3826	(0)	4003	4003	0	4083	641	3442	84.30%	4083	1240	(2843)	-69.63%
01-413-193	Medicare	895	895	(0)	936	936	(0)	955	150	805	84.30%	955	290	(665)	-69.63%
01-413-194	Unemployment	285	379	(94)	285	385	(100)	285	285	0	0.00%	285	285	0	0.00%
01-413-195	Medical Deductible Reimb.	2000	660	1340	2000	1000	1000	2000	0	2000	100.00%	2000	0	(2000)	-100.00%
01-413-196	Major Medical Insurance	25619	25619	0	25830	25842	(12)	28850	7215	21635	74.99%	28850	0	(28850)	-100.00%
01-413-197	Life/Disability Insurance	331	352	(21)	331	325	6	331	39	292	88.19%	331	0	(331)	-100.00%
01-413-198	Dental/Vision Insurance	1202	1179	23	1202	1179	23	1489	307	1182	79.39%	1489	0	(1489)	-100.00%
01-413-210	Office Supplies	0	70	(70)	0	104	(104)	0	62	(62)		0	0	0	
01-413-220	Operating Supplies	0	127	(127)	0	175	(175)	0	127	(127)		0	0	0	
01-413-231	Fuel	600	295	305	900	490	410	700	127	573	81.89%	700	400	(300)	-42.86%
01-413-254	Vehicle - Preventative Maint	50	175	(125)	50	114	(64)	55	0	55	100.00%	55	55	0	0.00%
01-413-300	Other Services And Charges	0	0	0	0	0	0	1248	22	1226	98.21%	1248	30	(1218)	-97.60%
01-413-321	Communications				0	1253			376	(376)		376	0		
01-413-325	Postage	250	0	250	564	0	564	250	0	250	100.00%	250	125	(125)	-50.00%
01-413-374	Vehicle Maintenance Services	100	0	100	0	(48)	48	50	45	5	10.00%	50	0	(50)	-100.00%
01-413-375	Out-Source Repair - Equip	0	0	0	0	545	(545)	0	0	0		0	0	0	
01-413-376	In-House Unexpect Repair-Veh	100	0	100	0	0	0	0	0	0		0	0	0	
01-413-384	Contracted Services-Bldg. Insp	1000	1304	(304)	2000	1763	237	2000	1875	125	6.25%	2000	0	(2000)	-100.00%
01-413-411	Stormwater Charges	222	19	204				0	0	0		0	0	0	
01-413-412	Ucc Act 13 Fee	125	0	125	250	0	250	250	207	43	17.20%	250	0	(250)	-100.00%
01-413-420	Dues, Subscrip & Memberships	0	0	0	200	124	76	200	0	200	100.00%	200	0	(200)	-100.00%
01-413-440	Contracted Services-Seo	6000	13114	(7114)	7000	18198	(11198)	7000	4690	2310	33.00%	7000	11000	4000	57.14%
01-413-460	Conferences, Seminars, Mtgs	0	0	0	1200	312	888	1200	0	1200	100.00%	1200	0	(1200)	-100.00%
01-413-847	Dep Veh/Equip	2667	2667	(0)	2667	2667	0	2667	0	2667	100.00%	2667	2867	200	7.49%
Subtotal		106977	112393	(5417)	113975	123932	(9957)	119461	26505	92956	77.81%	119837	36292	(83169)	

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change

Planning and Zoning

01-414-313	Engineering Services	2500	9883	(7383)	0	0	0	2500	600	1900	76.00%	2500	1000	(1500)	-60.00%
01-414-314	Special Legal Services	500	0	500	5000	21	4980	500	0	500	100.00%	500	1000	500	100.00%
01-414-343	Codes Revision/Preparation	1000	0	1000		0	0	1000	0	1000	100.00%	1000	2500	1500	150.00%
Subtotal		4000	9883	(5883)	5000	21	4980	4000	600	3400	85.00%	4000	4500	500	

Emergency Management

01-415-300	Other Services And Charges	0	0	0	0	687	(687)	0	0	0		0	0	0	
Subtotal		0	0	0	0	687	(687)	0	0	0	#DIV/0!	0	0	0	

Highway General

01-430-120	Wages	230510	146365	84145	218096	216576	1520	226553	155138	71415	31.52%	226553	228793	2240	0.99%
01-430-183	P.W. Overtime Pay	17000	11481	5519	17000	18722	(1722)	17000	3863	13137	77.28%	17000	17000	0	0.00%
01-430-192	Social Security (Fica)	14292	12989	1302	14576	14589	(13)	15100	9858	5242	34.72%	15100	15239	139	0.92%
01-430-193	Medicare	3342	3022	321	3409	3411	(2)	3532	2306	1226	34.72%	3532	3564	32	0.91%
01-430-194	Unemployment	2408	2203	205	2408	2003	405	1781	1425	356	19.99%	1781	1781	0	0.01%
01-430-195	Medical Deductible Reimb.	8000	3509	4491	8000	3525	4475	10000	2774	7226	72.26%	10000	10000	0	0.00%
01-430-196	Major Medical Insurance	102477	98207	4270	103321	107645	(4324)	144248	110366	33882	23.49%	144248	167566	23318	16.17%
01-430-197	Life/Disability Insurance	1037	1306	(269)	1037	1235	(198)	1276	1153	123	9.62%	1276	1276	0	0.01%
01-430-198	Dental/Vision Insurance	4809	6190	(1382)	4809	5114	(305)	7444	4701	2743	36.84%	7444	6137	(1307)	-17.55%
01-430-210	Office Supplies	68	0	68	69	103	(34)	227	71	156	68.83%	86	86	(141)	-62.32%
01-430-213	Computer Supplies	208	176	32	124	126	(2)	133	122	11	8.29%	138	138	5	3.74%
01-430-220	Operating Supplies-General	2522	1383	1139	2535	1452	1083	2182	891	1291	59.15%	3279	2175	(7)	-0.31%
01-430-231	Fuel	27737	18865	8871	27737	24651	3086	25869	9557	16312	63.06%	23200	20200	(5669)	-21.91%
01-430-236	Building Maintenance Supplies	2250	198	2052	2405	1371	1034	2462	48	2414	98.03%	1285	1285	(1177)	-47.80%
01-430-238	Clothing Allowance	1424	1387	36	1531	1482	49	1446	200	1246	86.17%	1659	1526	80	5.56%
01-430-251	Equip Parts - Periodic Replac	3946	3035	911	4055	3729	326	4751	5326	(575)	-12.11%	7412	4682	(69)	-1.46%
01-430-252	Vehicle Parts-Periodic Replace	7294	3148	4146	7218	2027	5191	9559	486	9073	94.92%	10401	7401	(2158)	-22.57%
01-430-253	Equip - Preventative Maint	1356	949	407	1458	2000	(542)	1426	39	1387	97.27%	3063	1690	264	18.50%
01-430-254	Vehicle - Preventative Maint	1866	1508	358	2510	1139	1371	2583	43	2540	98.35%	3096	2137	(446)	-17.25%
01-430-255	Tires & Tubes	12650	1053	11597	11478	8623	2855	8365	8	8357	99.90%	14771	8523	158	1.89%
01-430-256	Shop Supplies	8026	5991	2035	8030	6671	1359	8127	475	7652	94.16%	10270	7097	(1030)	-12.68%
01-430-260	Manual/Hand Tools	251	144	107	284	202	82	234	0	234	100.00%	653	232	(2)	-0.95%
01-430-261	Power Tools	384	164	220	396	0	396	430	0	430	100.00%	873	100	(330)	-76.75%
01-430-266	Minor Equip Pur-Small Tools	787	305	481	318	134	184	365	15	350	95.79%	473	97	(268)	-73.55%
01-430-300	Other Services And Charges	25	0	25	50	0	50	50	0	50	100.00%	60	50	0	0.00%
01-430-301	Pesticide License/Training	170	35	135	170	130	40	195	10	185	94.87%	340	305	110	56.41%
01-430-302	Commercial Licenses	690	150	540	690	225	465	690	504	186	26.93%	690	690	0	0.00%
01-430-303	Medical Services	250	509	(259)	250	146	104	250	189	61	24.40%	390	100	(150)	-60.00%
01-430-310	Training	300	0	300	0	0	0	0	0	0		0	0	0	

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change
01-430-321	Communications	0	0	0	3072	1373	1699	3108	688	2420	77.86%	3072	3072	(36)	-1.16%
01-430-361	Electricity							3926	0	3926	100.00%			(3926)	-100.00%
01-430-460	Continuing Education/Conf	300	0	300	450	525	(75)	900	0	900	100.00%	600	600	(300)	-33.33%
Subtotal		439376	312791	126585	447486	428929	18557	504212	310257	193955	38.47%	512744	513543	9331	

Snow and Ice Removal

01-432-245	Anti-Skid / Chemicals	36680	26636	10044	39155	38937	218	37655	8975	28680	76.16%	37038	37038	(618)	-1.64%
01-432-374	Snow Removal Equipment/Parts	9943	2154	7789	9943	6562	3381	7903	3117	4786	60.56%	8919	7007	(896)	
Subtotal		46623	28790	17833	49098	45499	3599	45558	12092	33466	73.46%	45956	44044	(1514)	

Traffic Signals and Street Signs

01-433-245	Highway Supplies & Materials	0	749	(749)	3858	3211	647	8453	535	7918	93.68%	6056	3056	(5397)	-63.85%
01-433-250	Traffic Counter Supplies	0	0	0	0	0	0	0	0	0		255	0	0	
01-433-374	Highway Services/Signals	3732	2206	1526	4245	1105	3140	4096	708	3388	82.71%	4171	3760	(336)	-8.20%
Subtotal		3732	2954	778	8103	4316	3787	12549	1243	11306	90.10%	10482	6816	(5733)	

Street Lighting

01-434-361	Electricity	51000	50863	137	48000	48339	(339)	48382	31605	16777	34.68%	48435	48435	53	0.11%
Subtotal		51000	50863	137	48000	48339	(339)	48382	31605	16777	34.68%	48435	48435	53	

Repair of Tools and Machinery

01-437-264	Minor Equip Pur-Veh/Equip	693	0	693	668	214	454	480	0	480	100.00%	885	230	(250)	-52.09%
01-437-326	In-House Radio Equip Repair	1078	0	1078	433	495	(62)	965	0	965	100.00%	1319	624	(341)	-35.34%
01-437-327	Out-Source Radio Equip Rpr	500	440	60	350	0	350	300	0	300	100.00%	750	0	(300)	-100.00%
01-437-374	Out-Source Repair - Vehicle	6365	1320	5045	6225	6264	(39)	6400	595	5805	90.70%	11645	4645	(1755)	-27.42%
01-437-375	Out-Source Repair - Equip	1000	156	845	1000	685	315	1000	0	1000	100.00%	2000	1000	0	0.00%
01-437-376	In-House Unexpect Repair - Veh	1000	0	1000	1000	128	872	1000	0	1000	100.00%	2000	500	(500)	-50.00%
01-437-377	In-House Unexpect Repair-Equip	500	117	384	250	0	250	250	0	250	100.00%	2000	250	0	0.00%
01-437-378	Out-Source Unexpect Repair-Veh	4000	1251	2749	3000	3087	(87)	3000	0	3000	100.00%	4000	2000	(1000)	-33.33%
01-437-379	Out-Srce Unexpect Repair-Equip	5000	2624	2376	5000	1948	3052	4000	0	4000	100.00%	4000	2000	(2000)	-50.00%
01-437-847	Dep Exp Veh/Equip	108350	108350	(0)	118948	118948	0	115115	0	115115	100.00%	115115	94348	(20767)	-18.04%
Subtotal		128486	114257	14230	136874	131769	5105	132510	595	131915	99.55%	143714	105597	(26913)	

Maintenance/Repairs of Highways & Bridges

01-438-222	Chemicals/ Pesticides	1416	280	1137	1692	0	1692	1223	1390	(167)	-13.63%	1886	686	(537)	-43.91%
Subtotal		1416	280	1137	1692	300	1392	1223	1390	(167)	-13.63%	1714	686	253	

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change

Highway Construction

01-439-450	Disposal of Oil and Brush	0	150	(150)	0	0	0	0	0	0				0	
Subtotal		0	150	(150)	0	0	0	0	0	0				150	

Parks and Recreation

01-454-132	Wages - Park Maintenance	31980	32021	(41)	36939	36985	(46)	37678	26078	11600	30.79%	37678	38055	377	1.00%
01-454-183	Park Maint - Overtime	1000	346	654	1000	213	787	1000	0	1000	100.00%	1000	1000	0	0.00%
01-454-192	Social Security (Fica)	2045	2356	(311)	2352	2528	(176)	2398	1874	524	21.85%	2398	2421	23	0.98%
01-454-193	Medicare	478	551	(73)	550	591	(41)	561	438	123	21.87%	561	566	5	0.94%
01-454-194	Unemployment	439	379	60	439	385	54	314	285	29	9.24%	314	314	(1)	-0.16%
01-454-195	Medical Deductible	0	0	0	0	0	0	2000	1000	1000	50.00%	2000	0	(2000)	-100.00%
01-454-196	Major Medical Insurance	0	0	0	0	4305	(4305)	28850	0	28850	100.00%	28850	0	(28850)	-100.00%
01-454-197	Life/Disability Insurance	239	0	239	239	0	239	239	0	239	100.00%	239	239	0	0.00%
01-454-198	Dental/Vision Insurance	0	0	0	0	197	(197)	1489	0	1489	100.00%	1489	0	(1489)	-100.00%
01-454-199	Employee Ind. Drop Return	5420	5632	(213)	5420	3577	1843	5420	4147	1273	23.48%	5420	6926	1506	27.79%
01-454-213	Computer Supplies	76	0	76	76	0	76	48	0	48	100.00%	89	0	(48)	-100.00%
01-454-220	Operating Supplies-General	3810	1911	1899	4158	2059	2099	3455	333	3122	90.35%	4052	3167	(288)	-8.34%
01-454-222	Chemicals/Pesticides	402	391	11	335	291	44	291	0	291	100.00%	116	116	(175)	-60.01%
01-454-231	Fuel	1953	1202	751	1953	868	1085	1943	236	1707	87.83%	1582	1082	(861)	-44.31%
01-454-236	Building/Grounds Supplies	6170	8785	(2615)	6372	7665	(1293)	6132	7297	(1165)	-19.00%	10152	6047	(85)	-1.38%
01-454-247	Recreation Program Supplies	1200	4075	(2875)	1200	160	1040	1700	0	1700	100.00%	2500	1500	(200)	-11.76%
01-454-251	Equip Parts - Periodic Replac	2682	973	1709	2617	1407	1210	2298	504	1794	78.06%	2286	1945	(353)	-15.37%
01-454-253	Equip - Preventative Maint	306	91	216	301	0	301	752	0	752	100.00%	555	486	(266)	-35.36%
01-454-255	Tires & Tubes	857	0	857	857	0	857	922	0	922	100.00%	1386	912	(10)	-1.10%
01-454-257	Ms Project Supplies	584	0	584	775	677	98	885	0	885	100.00%	1156	625	(260)	-29.39%
01-454-258	Lake/Dam Preventative Maint	12000	21569	(9569)	22000	24106	(2106)	22000	18501	3499	15.90%	22000	22000	0	0.00%
01-454-259	Lake/Dam Unexpeced Repair	4000	0	4000	3500	450	3050	3500	0	3500	100.00%	0	3500	0	0.00%
01-454-260	Manual/Hand Tools	288	0	288	319	0	319	192	0	192	100.00%	403	111	(81)	-42.26%
01-454-261	Power Tools	668	11	657	250	0	250	250	0	250	100.00%	289	0	(250)	-100.00%
01-454-301	Pavilion Fee Refund	0	1055	(1055)	0	200	(200)	0	4550	(4550)		0	0	0	
01-454-361	Utility Service-Electricity	4100	3121	979	4100	2430	1670	3897	2147	1750	44.90%	4100	4100	203	5.21%
01-454-373	Maint Services-Bldgs/Grnds	1665	1553	112	6740	9692	(2952)	2756	0	2756	100.00%	4309	1107	(1649)	-59.82%
01-454-374	Maint Services-Equipment	100	0	100	500	0	500	250	0	250	100.00%	750	250	0	0.00%
01-454-375	Out-Source Repair - Equipment	350	341	9	350	264	86	350	0	350	100.00%	500	350	0	0.00%
01-454-460	Training/Continuing Education	0	0	0	0	0	0	250	0	250	100.00%	0	0	(250)	-100.00%
01-454-844	Dep Exp-Bldgs/Equip	21738	21738	0	18662	18662	0	18217	0	18217	100.00%	18662	24014	5797	31.82%
Subtotal		104550	108102	(3551)	122004	117725	4279	150037	67393	82644	55.08%	154837	120834	(29203)	

Account #	Description	2018			2019			2020				2021			
		Budget	Actual	Diff	Budget	Actual	Diff	Budget	9/1 Ytd	Diff	% remaining	Dept (D)	Mgr (M)	2020 Diff	% Change
Pension															
01-483-100	Pension Contribution	148432	148491	(59)	154671	154671	0	154671	0	154671	100.00%	154671	162601	7930	5.13%
Subtotal		148432	148491	(59)	154671	154671	0	154671	0	154671	100.00%	154671	162601	7930	
Insurance															
01-486-151	Workers Comp-Cur Year	23310	24241	(931)	25700	23032	2668	24200	25032	(832)	-3.44%	26300	26300	2100	8.68%
01-486-154	Affordable Care Act Taxes												2340	2340	
01-486-352	Property Ins/Computer Equip	56054	54855	1199	57250	55795	1455	58050	40522	17528	30.19%	58050	58585	535	0.92%
01-486-353	Surety & Fidelity Bond/Blank	1100	1000	100	1150	1000	150	1150	0	1150	100.00%	1150	1150	0	0.00%
01-486-355	Flood	875	849	26	891	855	36	900	876	24	2.67%	925	920	20	2.22%
Subtotal		81339	80945	394	84991	80682	4309	84300	66430	17870	21.20%	86425	89295	4995	
Refund of Prior Year Revenue															
01-491-100	Refund: Tax Re-Assessment	200	37	163	200	368	(168)	200	169	31	15.49%	200	0	(200)	-100.00%
Subtotal		200	37	163	200	368	(168)	200	169	31	15.49%	200	0	6	
Interfund Operating Transfer															
01-492-300	Transfer To Cap Res Fund	18719	0	18719	16015	0	16015	4684	0	4684	100.00%	0	0	0	-100.00%
Subtotal		18719	0	18719	16015	0	16015	4684	0	4684	100.00%	0	0	0	
Subsidies, Grants, and Fundraisers															
01-493-547	July 4th Committee	10000	10000	0	10000	10000	0	15000	15000	0	0.00%	15000	15000	0	0.00%
01-493-548	Adams County Library	5628	5628	0	5628	5628	0	5628	5628	0	0.00%	5628	5628	0	0.00%
01-493-549	TNR Program	750	180	570	500	140	360	210	70	140	66.67%	500	0	(210)	-100.00%
01-493-550	National Night Out	850	629	221	850	1018	(168)	1663	1663	0	0.00%	1663	500	(1163)	-69.93%
Subtotal		17228	16437	791	16978	16786	192	22501	22361	140	0.62%	16978	21128	(1373)	
Expenditure Total		2289585	2109401	180183	2396915	2361774	35141	2543178	1192770	1350409	53.10%	2725286	2330873	(212305)	-8.35%

2021-2030 Capital Reserve Plan

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Beginning Balance (A)							977594	979,877	699,516	670,190	743,807	764,809	861,011	885,580	945,497	891,733	1,080,827

Revenues

Miscellaneous

Interest Earnings								19598	13990	13404	14876	15296	17220	17712	18910	17835	21617
Lake Kay Agreement								29527	29970	30419	30875	31338	31809	32286	32770	33262	33760
Lake May Agreement								26592	26991	27396	27807	28224	28648	29077	29513	29956	30405
Sale of GFA								43000	72000	10000	20000	20000	19500	20000	25000	0	0
Building Rental - Library								12000	12000	12000	12000	12000	12000	12000	12000	12000	12000
Transfer from GF								0									

Subtotal								130717	154951	93219	105559	106859	109176	111075	118193	93052	97782
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Administration

Secretary Computer	1,400		3	467	1267			467	467	467	467	467	467	467	467	467	467	467
Accounting Software	15,000		8	1,875	9375			1875	1875	1875	1875	1875	1875	1875	1875	1875	1875	1875
Asst. Secretary Computer	1,400		3	467	1267			467	467	467	467	467	467	467	467	467	467	467
Manager Computer	1,800		3	600	1304			600	600	600	600	600	600	600	600	600	600	600
Office Server/Networking	18,000		10	1,800	3600			1800	1800	1800	1800	1800	1800	1800	1800	1800	1800	1800
Building AV Equipment	10,000		10	1,000	3000			1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

<i>Annual Purchase Total</i>								3800	2200	15000	3800	2200	0	31800	2200	0	3800
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Subtotal								6208	6208	6208	6208	6208	6208	6208	6208	6208	6208
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Code Enforcement

CE 1 Code Vehicle	24,000	3,500	20,500	10	2,400	4800		2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400
Code Computer	1,400			3	467	0		467	467	467	467	467	467	467	467	467	467	467

<i>Annual Purchase Total</i>								0	0	1400	0	0	1400	0	0	1400	24000
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Subtotal								2867	2867	2867	2867	2867	2867	2867	2867	2867	2867
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Eg. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
Police																		
PL 3	2017 Dodge Charger (unmarked)	46,650	5,000	41,650	5	9,330	18660	9330	9330	9330	9330	9330	9330	9330	9330	9330	9330	
PL 4	2014 Dodge Charger (marked)	46,650	5,000	41,650	5	9,330	46650	0	9330	9330	9330	9330	9330	9330	9330	9330	9330	
PL 5	2014 Dodge Charger (unmarked)	46,650	5,000	41,650	5	9,330	46650	0	9330	9330	9330	9330	9330	9330	9330	9330	9330	
PL 6	2017 Dodge Charger (marked)	46,650	5,000	41,650	5	9,330	18660	9330	9330	9330	9330	9330	9330	9330	9330	9330	9330	
PL 6	4WD Utility Unit	10,000	5,000	5,000	10	1,000	6000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	
	Squadroom Computer	1,400			3	467	633	467	467	467	467	467	467	467	467	467	467	
	Police Secretary Computer	1,400			3	467	633	467	467	467	467	467	467	467	467	467	467	
	Chief Computer	1,400			3	467	633	467	467	467	467	467	467	467	467	467	467	
	Mobile Data Centers	10,000			5	2,000	6000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	
	Body Armor 4 sets	1,800			5	360	720	360	360	360	360	360	360	360	360	360	360	
	Tasers	5,600			7	800	0	800	800	800	800	800	800	800	800	800	800	
	800 Mhz Radios	-			7	-	5000	0	0	0	0	0	0	0	0	0	0	
	Intox/PBT	2,000			10	200	1000	200	200	200	200	200	200	200	200	200	200	
	Police Pistols	1,150			4	288	575	288	288	288	288	288	288	288	288	288	288	
	Police Rifles	4,000			11	364	3273	364	364	364	364	364	364	364	364	364	364	
<i>Annual Purchase Total</i>								<i>93300</i>	<i>20850</i>	<i>95100</i>	<i>10000</i>	<i>7700</i>	<i>94450</i>	<i>15600</i>	<i>99000</i>	<i>1800</i>	<i>1150</i>	
Subtotal								25071	43731	43731	43731	43731	43731	43731	43731	43731	43731	43731
Municipal Services																		
	Supervisor Computer	1,400			4	350	0	350	350	350	350	350	350	350	350	350	350	
	Mechanic Computer	1,400			4	350	0	350	350	350	350	350	350	350	350	350	350	
MS 1	2016 Ford f550 Dump	100,000	20,000	80,000	12	8,333	41667	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	
MS 2	2012 Ford F550 DT	100,000	20,000	80,000	12	8,333	58333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	
MS 3	2010 Ford F-550 DT	100,000	20,000	80,000	12	8,333	83333	8333	8333	8333	8333	8333	8333	8333	8333	8333	8333	
MS 4	2001 GMC BT	-	500		20	-	0	0	0	0	0	0	0	0	0	0	0	
MS 5	2007 Johnston Street Sweeper	225,000	50,000	175,000	10	22,500	187200	0	22500	22500	22500	22500	22500	22500	22500	22500	22500	
MS 6	2012 Int 7400 S/A DT	170,000	15,000	155,000	12	14,167	113333	14167	14167	14167	14167	14167	14167	14167	14167	14167	14167	
MS 7	1999 Int 7400 T/A DT	-			20	-												
MS 8	2015 Mack S/A DT	170,000	15,000	155,000	12	14,167	56667	14167	14167	14167	14167	14167	14167	14167	14167	14167	14167	
MS 9	2006 International 7400 S/A DT	170,000	15,000	155,000	12	14,167	0	14167	14167	14167	14167	14167	14167	14167	14167	14167	14167	

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
EQ 1	2018 JCB Backhoe	120,000	15,000	105,000	15	8,000	7000	8000	8000	8000	8000	8000	8000	8000	8000	8000	8000	
EQ 2	2006 Bobcat S250	77,000	7,500		20	3,850	53900	3850	3850	3850	3850	3850	3850	3850	3850	3850	3850	
EQ 3	2004 CAT IT 14 Loader	124,000	29,500	94,500	15	8,267	124000	0	8267	8267	8267	8267	8267	8267	8267	8267	8267	
EQ 5	2017 JD 6310 4WD Tractor	170,000	11,000	159,000	15	11,333	9109	11333	11333	11333	11333	11333	11333	11333	11333	11333	11333	
	MS Buildings Rehabilitation	40,000	-	40,000	20	2,000		2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	
EQ 9	FMC Sprayer	9,850			20	493		0	493	493	493	493	493	493	493	493	493	
	Tampers (2)	4,345			10	435	1980	965	965	435	435	435	435	435	435	435	435	
<i>Annual Expenditure Total</i>								<i>164000</i>	<i>125000</i>	<i>7345</i>	<i>170000</i>	<i>100000</i>	<i>77000</i>	<i>103000</i>	<i>170000</i>	<i>0</i>	<i>0</i>	
Subtotal								94348	125608	125077	125077	125077	125077	125077	125077	125077	125077	125077
Parks and Recreation																		
PK 1	2015 Scag	13,663	2,000	11,663	6	2,277	6000	2277	2277	2277	2277	2277	2277	2277	2277	2277	2277	
PK 2	2018 Simplicity Mower	13,663	2,000	11,663	6	2,277	1500	2277	2277	2277	2277	2277	2277	2277	2277	2277	2277	
PK 3	1981 JDeere 301 Tractor	24,065	2,500	21,565	20	1,203	26444		1203	1203	1203	1203	1203	1203	1203	1203	1203	
PK 5	2005 Land Pride Mower	14,788	1,000	13,788	15	986	13578	1210	986	986	986	986	986	986	986	986	986	
	2020 Carroll Commons Pavilion	40,000			20	2,000		2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	
	Cortner Pavilion Remodel/Roof	90,000			20	4,500	4000	4500	4500	4500	4500	4500	4500	4500	4500	4500	4500	
	Lake Carroll Inlet/Outlet Repairs	125,000			20	6,250		6250	6250	6250	6250	6250	6250	6250	6250	6250	6250	
	Lake Carroll Tree Removal	25,000			10	2,500		2500	2500	2500	2500	2500	2500	2500	2500	2500	2500	
	Lake May Emergency Outlet Valve	75,000			25	3,000		3000	3000	3000	3000	3000	3000	3000	3000	3000	3000	
<i>Annual Expenditure Total</i>								<i>198853</i>	<i>136000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>11000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	
Subtotal								24014	24993	24993	24993	24993	24993	24993	24993	24993	24993	24993

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	Previous Deposited	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Debt Service Payments																	
	Comi Property							0	0	0	0	0	0	0	0	0	0
	Municipal Building	153,634					0	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000
	<i>Annual Expenditure Total (facilities)</i>							<i>153634</i>	<i>153634</i>	<i>153634</i>	<i>153634</i>	<i>153634</i>	<i>153634</i>	<i>153634</i>	<i>153634</i>	<i>153634</i>	<i>153634</i>
Revenue Total (B)								333,225	408,358	346,096	358,435	359,735	362,053	363,951	371,070	345,929	350,659
Total Assets (A+B)								1,313,102	1,107,874	1,016,286	1,102,242	1,124,544	1,223,064	1,249,531	1,316,567	1,237,661	1,431,486
Expenditures																	
	Administration							<i>3,800</i>	<i>2,200</i>	<i>15,000</i>	<i>3,800</i>	<i>2,200</i>	<i>0</i>	<i>31,800</i>	<i>2,200</i>	<i>0</i>	<i>3,800</i>
	Code Enforcement							<i>0</i>	<i>0</i>	<i>1,400</i>	<i>0</i>	<i>0</i>	<i>1,400</i>	<i>0</i>	<i>0</i>	<i>1,400</i>	<i>24,000</i>
	Police							<i>93,300</i>	<i>20,850</i>	<i>95,100</i>	<i>10,000</i>	<i>7,700</i>	<i>94,450</i>	<i>15,600</i>	<i>99,000</i>	<i>1,800</i>	<i>1,150</i>
	Municipal Services							<i>164,000</i>	<i>125,000</i>	<i>7,345</i>	<i>170,000</i>	<i>100,000</i>	<i>77,000</i>	<i>103,000</i>	<i>170,000</i>	<i>0</i>	<i>0</i>
	Parks and Recreation							<i>198,853</i>	<i>136,000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>11,000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
	Debt Service Payments							<i>153,634</i>	<i>153,634</i>	<i>153,634</i>	<i>153,634</i>	<i>153,634</i>	<i>153,634</i>	<i>153,634</i>	<i>153,634</i>	<i>153,634</i>	<i>153,634</i>
Expenditures Total (C)								<i>613,587</i>	<i>437,684</i>	<i>272,479</i>	<i>337,434</i>	<i>263,534</i>	<i>337,484</i>	<i>304,034</i>	<i>424,834</i>	<i>156,834</i>	<i>182,584</i>
Ending Balance (A+B) - C								699,516	670,190	743,807	764,809	861,011	885,580	945,497	891,733	1,080,827	1,248,902

BOROUGH OF CARROLL VALLEY TAX ANALYSIS

REAL ESTATE TAXES

	2017	2018	2019	2020	2021
Adams County Assessment	\$421,592,300.00	\$423,827,500.00	\$427,156,900.00	\$429,361,800.00	\$431,583,309.47
Percentage Change	0.25%	0.53%	0.78%	0.51%	0.52%
Tax MILS	2.45	2.45	2.45	2.45	2.45
Millage Multiplier	0.00245	0.00245	0.00245	0.00245	0.00245
Mun. R.E. Tax Available	\$1,032,901.14	\$1,038,377.38	\$1,046,534.41	\$1,051,936.41	\$1,057,379.11
Actual Collections Amount per year	\$979,035.97	\$990,647.35	\$1,002,001.92	\$1,002,749.64	\$1,007,834.02
Percentage Collected of Available Taxes	94.785%	95.403%	95.745%	95.324%	95.314%

EARNED INCOME TAX

Actual	\$529,774.90	\$538,932.06	\$586,104.36	\$586,000.00	\$599,516.28
Percentage Change	2.78%	1.70%	8.05%	-0.02%	2.31%

SPECIAL EVENTS FUND - 04									
ACCOUNT DESCRIPTION	2019			2020			2021		
	Budget	Actual	+/-	Budget	9/30 YTD	+/-	Dept	Mgr	+/-
Starting Balance									8839
Revenues									
Interest Earnings									
341 . 000 Interest Earnings	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
Intergovernmental Revenues									
350 . 040 Donations:Other Municipalities		200		200	-	(200)	200	200	
Subtotal	-	200	-	200	-	(200)	200	200	-
Culture -Recreation									
367 . 100 Un-Designated Event Sponsorship	-	-		6,500	-	(6,500)	-	-	
367 . 200 July 4Th Sponsorship		-		6,500	-	(6,500)	-	-	
367 . 201 Fireworks Sponsorship		2,000		6,250	200	(6,050)	6,250	6,250	
367 . 203 Daddy Daughter Dance		4,270		4,000	4,326	326	4,000	4,000	
367 . 204 Car Show Sponsorship					-	-			
367 . 205 Fish Derby Sponsorship/Donation		3,159		-	-	-	2,500	-	
367 . 206 J4 - Rides & Games Sponsorship		-		2,500	-	(2,500)			
367 . 207 Egg Hunt Donations		120		1,000	-	(1,000)			
367 . 208 Santa Breakfast Donations		825		-	-	-	500	500	
367 . 209 Mother/Son Event				500	-	(500)			
367 . 210 Movies-In-The-Park		560		-	-	-	2,100	2,400	
367 . 211 Yard Sale		110		2,100	-	(2,100)	300	300	
367 . 212 National Night Out (Nno)		186		300	-	(300)			
367 . 299 Concept Programming				1,000	-	(1,000)			
367 . 300 Food Concession Fees				300	-	(300)			
367 . 301 Non-Food Concession Fees				250	-	(250)			
367 . 303 Non-Profit Vendor Fees				50	-	(50)			
367 . 400 Community Outreach Donation					-	-			
367 . 800 3V3 Sponsor				400	-	(400)			
367 . 801 3V3 Player fees				550	-	(550)			
Subtotal	-	11,230	-	32,200	4,526	(27,674)	15,650	13,450	-

SPECIAL EVENTS FUND - 04									
ACCOUNT DESCRIPTION	2019			2020			2021		
	Budget	Actual	+/-	Budget	9/30 YTD	+/-	Dept	Mgr	+/-

Misc Revenue

380 . 100	Misc. Donations/Proceeds			2,506					
380 . 200	Un-Designated Event Donation			50	25				
Subtotal		-	-	2,556	25		-	-	

Interfund Operating Trans

392 . 100	GF to SEF	-	10,850				15,500	15,500	
Subtotal		-	10,850	-	16,663	16,663	-	15,500	15,500

TOTAL		-	22,280	-	51,619	21,214	(27,874)	31,350	37,989
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Expenditures

Executive

401 . 238	All-Event Staff Shirts			-	300	300		300	300	-
401 . 241	General Materials			-	50	50		-	-	-
401 . 336	Auto/Bus Rental			-	2,500	2,500		-	-	-
401 . 341	Advertising		50		100	100		100	100	-
401 . 380	Misc. Event Expenses		78		100	100		100	100	-
Subtotal		-	128	-	3,050	0	3,050	500	500	0

Public Safety

419 . 384	Rent Of Machinery		708		750	750		750	750	-
419 . 450	Contracted Services		444		500	323	177	500	500	-
Subtotal		0	1,153	0	1,250	323	927	1,250	1,250	0

Parks

454 . 220	Operating Supplies		0		50	0	50	-	-	-
454 . 221	Agricultural Supplies				150	0	150	150	150	-
Subtotal		0	0	0	200	0	200	150	150	0

Fundraising Expenses

SPECIAL EVENTS FUND - 04									
<i>ACCOUNT DESCRIPTION</i>	2019			2020			2021		
	<i>Budget</i>	<i>Actual</i>	<i>+/-</i>	<i>Budget</i>	<i>9/30 YTD</i>	<i>+/-</i>	<i>Dept</i>	<i>Mgr</i>	<i>+/-</i>
490 . 100 J4 Fundraising Expenses		0		3,500	0	3,500	-	-	-
Subtotal	0	0	0	3,500	0	3,500	0	0	0

Car Show

494 . 341 Advertising		0		50	0	50	-	-	-
494 . 481 Trophies & Prizes		0		350	0	350	-	-	-
494 . 483 Door Prizes/Give Aways		0		-	0	-	-	-	-
Subtotal	0	0	0	400	0	400	0	0	0

Community Events

495 . 210 Egg Hunt		224		300	391	(168)	300	300	-
495 . 211 Yard Sale				70		-	70	0	70
495 . 300 Fish Derby		2,434		2,500		2,434	2,500	0	2,500
495 . 400 Movie-In-The-Park		1,427		2,400		1,427	2,400	2,400	-
495 . 500 Santa Breakfast				150		-	150	150	-
495 . 600 National Night Out (NNO)		918		1,663	452	466	500	500	-
495 . 900 Concept Events						-			-
Subtotal	0	5,002	0	7,083	844	4,159	5,920	3,350	2,570

Fundraising Events

496 . 210 Daddy/Daughter Dance		1,992		2,000	3,075	(1,075)	2,500	2,000	500
496 . 211 Mother/Son Event				325	0	325	-	-	-
496 . 300 Concept Events						-	-	-	-
Subtotal	0	1,992	0	2,325	3,075	-750	2,500	2,000	500

Horseshoe Tournament

497 . 241 General Materials		0		275	0	275	-	-	-
497 . 481 Trophies & Prizes		0		-	0	-	-	-	-
497 . 483 Door Prizes/Give Aways		0		-	0	-	-	-	-
Subtotal	0	0	0	275	0	275	0	0	0

SPECIAL EVENTS FUND - 04										
ACCOUNT DESCRIPTION	2019			2020			2021			
	<i>Budget</i>	<i>Actual</i>	<i>+/-</i>	<i>Budget</i>	<i>9/30 YTD</i>	<i>+/-</i>	<i>Dept</i>	<i>Mgr</i>	<i>+/-</i>	
Community Outreach										
498 . 100 Community Outreach Expenses		319		400	0	400	400	400		-
Subtotal	0	319	0	400	0	400	400	400	0	0
Basketball Tournament										
499 . 210 Office Supplies - General		0		1,900	-	1,900	-	-		-
499 . 241 General Materials		0		-	-	-	-	-		-
499 . 481 Trophies & Prizes		0		-	-	-	-	-		-
499 . 483 Door Prizes/Give Aways		0		-	-	-	-	-		-
499 . 484 Beverages/Snacks		0		-	-	-	-	-		-
499 . 491 Contracted Services (Referees)		0		-	-	-	-	-		-
Subtotal	0	0	0	1,900	0	1,900	0	0	0	0
July 4th Entertainment										
500 . 241 General Materials		0		1,000	-	1,000	-	-		-
500 . 247 Decorations/Signs		0		100	-	100	-	-		-
500 . 341 Advertising		0		1,750	-	1,750	-	-		-
500 . 491 Contracted Services		8,295		4,750	2,498	2,253	2,500	2,500		-
500 . 492 Bands/Musicians		0		8,500	-	8,500	8,500	8,500		-
500 . 493 Magic/Comedy Performances		0		1,000	-	1,000	-	-		-
500 . 494 Misc. Performances		0		1,000	-	1,000	-	-		-
500 . 495 Fireworks		4,505		9,500	6,505	2,995	10,500	10,500		-
Subtotal	0	12,800	0	27,600	9,003	18,598	21,500	21,500	0	0
Total Expenditures	0	21,393	0	47,983	13,244	32,658	32,220	29,150	3,070	0

SANITARY SEWER FUND - 08													
ACCOUNT DESCRIPTION	2018			2019			2020			2021			
	Budget	Actual	diff	Budget	Actual	diff	Budget	9/29 ytd	diff	Dept	Mgr	diff	% Change
Revenues													
Interest Earnings													
341 . 000 Interest Earnings	200	1,983	1,783	1,200	4,078	2,878	2,000	2,095	95	2,000	2,000	-	-
Subtotal	200	1,983	1,783	1,200	4,078	2,878	2,000	2,095	95	2,000	2,000	-	-
State Capital and Operating Grants													
354 . 040 Sewer Facilities Act Enforcement	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-	-	-	-	-
State Shared Revenue and Entitlements													
355 . 132 Cas Ins & Pension Aid - NonU	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-	-	-	-	-
Sanitation													
364 . 101 Res Sewer Charges-Cur Yr	233,000	235,452	2,452	237,000	241,607	4,607	258,850	191,602	(67,248)	258,850	258,850	-	-
364 . 104 Holding Tank Plant Charges-Cur Yr	43,000	41,591	(1,409)	41,000	40,317	(683)	41,000	32,726	(8,274)	41,000	42,000	1,000	2%
364 . 106 Holding Tank Pumping Charge-Cur Yr	49,000	47,315	(1,685)	46,000	47,808	1,808	48,000	38,720	(9,280)	48,000	50,000	2,000	4%
364 . 108 Comm Charges Charges-Cur Yr	70,632	118,982	48,350	105,000	119,297	14,297	140,000	69,879	(70,121)	140,000	140,000	-	-
Subtotal	395,632	443,340	47,708	429,000	449,030	20,030	487,850	332,927	(154,923)	487,850	490,850	3,000	
Miscellaneous Revenues													
380 . 100 Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds of General Fixed Asset Disposition													
391 . 200 Comp for Loss of GFA	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-	-	-	-	-
Interfund Operating Trans													
392 . 300 From Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	395,832	445,323	49,491	430,200	453,108	22,908	489,850	335,022	(154,828)	489,850	492,850	3,000	-

SANITARY SEWER FUND - 08

ACCOUNT DESCRIPTION	2018			2019			2020			2021			
	Budget	Actual	diff	Budget	Actual	diff	Budget	9/29 ytd	diff	Dept	Mgr	diff	% Change

EXPENDITURES

Wastewater Collection and Treatment

429 . 121	WAGES-SEWER PLANT OPERATOR	46,754	46,758	4	50,157	50,149	8	50,157	37,392	12,765	50,157	51,672	1,515	3.02%
429 . 141	WAGES - ASST. STP OPERATOR	5,000	5,600	600	5,000	5,750	(750)	5,000	2,700	2,300	5,000	5,000	0	0.00%
429 . 183	WAGES-OVERTIME/VACATION	300	303	3	300	0	300	300	258	42	300	300	0	0.00%
429 . 192	SOCIAL SECURITY (FICA)	3,395	3,265	(130)	3,606	3,466	140	3,606	2,502	1,104	3,606	3,700	94	2.60%
429 . 193	MEDICARE	794	764	(30)	843	811	32	843	585	258	843	865	22	2.64%
429 . 194	UNEMPLOYMENT	579	538	(40)	704	549	155	704	362	342	704	579	-125	-17.80%
429 . 195	MEDICAL DEDUCTIBLE REIMB.	2,000	95	(1,905)	2,000	541	1,459	2,000	0	2,000	2,000	1,000	-1,000	-50.00%
429 . 196	MAJOR MEDICAL INSURANCE	25,619	10,839	(14,780)	10,921	10,921	(0)	10,921	9,999	922	10,921	13,852	2,931	26.84%
429 . 197	LIFE/DISABILITY INSURANCE	283	313	30	283	289	(6)	283	216	66	283	283	0	0.00%
429 . 198	DENTAL/VISION INSURANCE	1,202	385	(817)	434	385	48	434	288	146	434	402	-31	-7.24%
429 . 199	EMPLOYEE IND. DROP RETURN	-	-	-	-	0	-	0	0	0	0	0	0	0
429 . 210	OFFICE SUPPLIES	672	177	(495)	680	95	585	657	96	561	657	667	10	1.60%
429 . 213	COMPUTER SUPPLIES	-	-	-	-	0	-	280	76	204	200	90	-190	-67.86%
429 . 220	OPERATING SUPPLIES-GENERAL	1,618	1,365	(253)	1,581	1,698	(117)	1,491	1,429	62	1,907	1,650	159	10.67%
429 . 221	LABORATORY SUPPLIES	1,847	1,356	(491)	1,815	1,608	207	1,571	764	807	1,425	1,125	-446	-28.40%
429 . 222	OPERATING SUPPLIES-CHEMICALS	8,680	6,275	(2,405)	8,831	3,129	5,702	9,059	5,969	3,090	8,622	8,372	-687	-7.58%
429 . 231	FUEL,	872	639	(233)	740	605	135	919	249	670	566	532	-388	-42.16%
429 . 232	MAINT SUPPLIES/SERVICES-VEHICL	12	-	(12)	16	0	16	20	0	20	18	18	-2	-11.77%
429 . 236	BUILDING MAINTENANCE SUPPLIES	161	37	(124)	4,567	151	4,415	4,632	1,005	3,627	4,528	4,498	-134	-2.90%
429 . 251	EQUIP PARTS - PERIODIC REPLAC	2,189	1,761	(429)	640	116	524	1,392	472	920	871	871	-521	-37.45%
429 . 252	VEHICLE PARTS-PERIODIC REPLACE	50	101	51	18	0	18	18	0	18	47	47	29	161.11%
429 . 253	EQUIP - PREVENTATIVE MAINT	2,350	1,512	(838)	1,085	1,018	67	1,101	580	521	2,170	2,170	1,069	97.12%
429 . 254	VEHICLE - PREVENTATIVE MAINT	-	19	19	138	87	50	72	0	72	80	44	-28	-39.34%
429 . 255	TIRES & TUBES	-	-	-	-	0	-	0	0	0	0	0	0	0
429 . 256	SHOP SUPPLIES	-	-	-	-	0	-	14	0	14	0	0	-14	-100.00%
429 . 257	MS PROJECT SUPPLIES	-	-	-	-	0	-	0	0	0	0	0	0	0
429 . 260	MANUAL/HAND TOOLS	80	13	(67)	-	0	-	276	0	276	379	299	23	8.33%
429 . 261	POWER TOOLS	335	-	(335)	140	0	140	439	0	439	360	260	-179	-40.82%
429 . 262	HOLDING TANK EQUIPMENT	-	-	-	-	0	-	0	0	0	0	0	0	0
429 . 280	Pump Stations, New Equipment	-	-	-	832	558	274	832	0	832	0	0	-832	-100.00%
429 . 281	Pump Stations, Maintenance	4,595	7,048	2,453	4,040	3,624	416	2,600	0	2,600	3,530	3,530	930	35.77%
429 . 282	Pump Stations, Repairs	-	-	-	1,760	456	1,304	1,760	0	1,760	0	0	-1,760	-100.00%
429 . 283	Collection System, New Equipment	-	-	-	-	0	-	235	0	235	0	0	-235	-100.00%
429 . 284	Collection System, Maintenance	-	-	-	2,965	3,085	(120)	2,802	2,802	2,802	3,771	2,293	-509	-18.18%
429 . 285	Collection System, Repairs	-	-	-	2,791	1,495	1,296	6,114	0	6,114	2,561	2,121	-3,993	-65.30%
429 . 300	OTHER SERVICES AND CHARGES	602	110	(492)	602	155	447	1,656	576	1,080	671	671	-985	-59.48%
429 . 310	TRAINING	-	-	-	-	0	-	0	0	0	0	0	0	0

SANITARY SEWER FUND - 08

ACCOUNT DESCRIPTION	2018			2019			2020			2021			
	Budget	Actual	diff	Budget	Actual	diff	Budget	9/29 ytd	diff	Dept	Mgr	diff	% Change
429 . 313 ENGINEERING SERVICES-SEWER	-	2,420	2,420	2,000	3,438	(1,438)	2,000	1,111	889	2,000	2,000	0	0.00%
429 . 314 LEGAL SERVICES-SEWER	-	5,067	5,067	1,000	-558	1,558	1,000	6,398	-5,398	1,000	1,000	0	0.00%
429 . 315 SLUDGE DISPOSAL PERMIT	75	50	(25)	75	50	25	75	50	25	75	75	0	0.00%
429 . 316 CONTRACT.SERVCS-LABORATORY	5,136	3,290	(1,846)	5,706	5,097	609	4,906	2,578	2,328	4,810	4,810	-96	-1.96%
429 . 317 CONTRACT.SERVCS-LAB/SLUDGE	15,425	12,911	(2,514)	16,525	2,987	13,538	15,670	9,887	5,783	17,950	17,950	2,280	14.55%
429 . 318 CONTRACT SERVICES-LINE FLUSH &	7,560	6,916	(644)	4,440	3,371	1,069	2,960	0	2,960	3,120	3,120	160	5.41%
429 . 321 TELEPHONE SRVCS & INSTALLATN	636	2,628	1,992	3,180	3,070	110	3,372	2,048	1,324	3,372	3,372	0	0.00%
429 . 325 POSTAGE	1,650	1,010	(640)	1,650	0	1,650	1,731	0	1,731	1,880	1,880	149	8.58%
429 . 326 RADIO EQUIPMENT	-	-	-	-	0	-	125	0	125	0	0	-125	-100.00%
429 . 331 TRAVEL REIMBURSEMENT	-	-	-	-	0	-	0	0	0	0	0	0	0.00%
429 . 361 UTILITY SERVICE-ELECTRICITY	24,724	24,138	(586)	25,320	22,459	2,861	22,824	15,844	6,980	22,824	23,100	276	1.21%
429 . 372 Plant, Maintenance	10,920	7,767	(3,153)	10,898	6,393	4,505	10,465	6,224	4,241	5,479	4,990	-5,475	-52.32%
429 . 373 SLUDGE REMOVAL SERVICES	8,640	7,950	(690)	9,600	14,474	(4,874)	12,600	6,300	6,300	12,600	12,600	0	0.00%
429 . 374 Out-Source Repair/Service-Veh	55	-	(55)	555	858	(303)	55	45	10	55	55	0	0.00%
429 . 375 OUT-SOURCE REPAIR - EQUIPMENT	700	-	(700)	600	0	600	900	0	900	600	600	-300	-33.33%
429 . 376 IN-HOUSE UNEXPECT REPAIR-VEH	100	-	(100)	100	0	100	100	57	43	-	-	-100	-100.00%
429 . 377 IN-HOUSE UNEXPECT REPAIR-EQUIP	250	-	(250)	250	0	250	250	-	250	-	-	-250	-100.00%
429 . 378 OUT-SOURCE UNEXPECT REPAIR-VEH	200	642	442	75	395	(320)	75	75	75	-	-	-75	-100.00%
429 . 379 OUT-SRCE UNEXPECT REPAIR-EQUIP	500	-	(500)	500	0	500	500	-	500	-	-	-500	-100.00%
429 . 385 SEWER & WATER AUTH RENTAL	-	-	-	-	0	-	50,000	0	50,000	50,000	50,000	0	0.00%
429 . 420 DUES, SUBSCRIP, MEMBERSHIPS	520	1,523	1,003	553	427	126	553	932	-379	553	553	0	0.00%
429 . 460 CONTINUING EDUCATION/CONF.	300	340	40	360	225	135	720	0	720	0	0	-720	-100.00%
429 . 800 DEPRECIATION EXPENSE-EQUIPMENT	13,815	13,815	-	19,741	19,741	-	21,991	0	21,991	21,991	20,890	-1,101	-5.01%
Subtotal	201,195	179,741	(21,454)	210,617	173,166	37,451	265,060	116,991	148,069	254,919	253,904	-11,156	-4.21%

Holding Tank

464 . 450 HT Contractor-Cur Yr	55,164	49,126	(6,038)	50,400	48,462	1,938	50,400	36,672	(13,728)	50,400	50,400	-	0.00%
Subtotal	55,164	49,126	(6,038)	50,400	48,462	1,938	50,400	36,672	-13,728	50,400	50,400	0	0.00%

Interfund Operating Transfers

483 . 100 Pension Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
492 . 010 General Fund	155,400	155,400	-	160,396	160,396	-	161,430	-	(160,396)	157,928	163,075	1,645	1.05%
492 . 090 SWA Holding Tank Reserve	8,787	7,657	(1,130)	8,787	8,027	760	8,787	6,244	(2,543)	8,787	8,000	(787)	-9.00%
492 . 300 Transfer to Cap Res Fund	-	-	-	-	0	-	7,777	-	-	-	11,426	3,649	47.05%
Subtotal	164,187	163,057	(1,130)	169,183	168,423	760	177,994	6,244	-162,939	166,715	182,501	4,507	2.73%

Total Expenditures	420,546	391,923	(28,623)	430,200	390,051	40,149	493,454	159,907	-28,598	472,034	486,805	-6,649	-1.37%
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Sanitary Sewer Fund Administrative Transfer To General Fund

(Transfer from 08.492.010 To 01.392.080)

	ACTUAL GENERAL FUND	DUE FROM SAN SEWER FUND
<u>GENERAL GOVERNMENT ADMINISTRATION</u>		
401.121 Mgr/Treas (30%)	133,132.45	39,939.73
401.122 Boro Sec/Asst Treas (25%)	90,825.61	22,706.40
401.131 Salary - Secretarial Asst (18 hr/wk = 50%)	82,911.04	41,455.52
410.122 Police Secretary (5 hr/wk = 12.5%)	84,897.99	10,612.25
401.210 Office Supplies (25% of total)	1,199.75	
401.300. Other Services and Charges(25% of total)	100.00	
401.321 Telephone Service (25% of non-capital)	4,836.00	1,209.00
401.325 Postal Service (50% of total)	4,724.80	
401.374 Maintenance Ser/Equip (25% of total)	-	-
402.000 Financial Administration (33% of total)	14,000.00	4,620.00
407.000 Data Processing (25% of non-capital)	28,595.00	7,148.75
407.750 Software Pkg for SSF	1,875.00	937.50
409.000 Gen Govt Buildings (15%)	86,248.05	12,937.21
<u>INSURANCE (SEWAGE PLANT & OPERATOR)</u>		
486.151 Worker's Compensation (25% of Total)	26,300.00	6,575.00
486.350 Liability Pool (25% of total)	-	-
486.352 Multi-Peril Property (25% of total)	58,585.00	14,646.25
486.353 Bonds-Blanket Bond (25% of total)	1,150.00	287.50

Total Reimbursement

163,075.11

2021-2030 Sanitary Sewer Capital Reserve Plan

Eq. #	Department/Item	Replacement Cost	Estimated Trade-in/Sale	Net Replacement Cost	Replacement Cycle	Yearly Depreciation	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
Beginning Balance (A)							83,788	84,287	79,387	94,876	110,803	99,419	116,958	120,140	134,930	148,057	
Revenues																	
Interest Earnings							209	211	198	237	277	249	292	300	337	370	
Sale of GFA							0	0	0	0	0	0	0	0	0	0	12000
SS Fund Transfer 08492300							0	0	0	0	0	0	0	0	0	0	0
Subtotal							209	211	198	237	277	249	292	300	337	12370	
Expenditures																	
Administration																	
Computer							467	467	467	467	467	467	467	467	467	467	467
Billing Software							3000	3000	3000	3000	3000	3000	3000	3000	3000	3000	3000
<i>Annual Purchase Total</i>							<i>0</i>	<i>15000</i>	<i>1400</i>	<i>0</i>	<i>0</i>	<i>1400</i>	<i>15000</i>	<i>0</i>	<i>1400</i>	<i>0</i>	
Subtotal							3467	3467	3467	3467	3467	3467	3467	3467	3467	3467	3467
Vehicles																	
19 Chevy w/utility body							5500	5500	5500	5500	5500	5500	5500	5500	5500	5500	5500
<i>Annual Purchase Total</i>							<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>55000</i>
Subtotal							5500	5500	5500	5500	5500	5500	5500	5500	5500	5500	5500

Equipment

Sludge Return Pump 1	3,000	3,000	5	600	600	600	600	600	600	600	600	600	600	600
Sludge Return Pump 2	3,000	3,000	5	600	600	600	600	600	600	600	600	600	600	600
Sanders Station Pump 1	2,900	2,900	10	290	290	290	290	290	290	290	290	290	290	290
Sanders Station Pump 2	2,900	2,900	10	290	290	290	290	290	290	290	290	290	290	290
Liberty Station Pump 1	9,000	9,000	10	900	900	900	900	900	900	900	900	900	900	900
Liberty Station Pump 2	9,000	9,000	10	900	900	900	900	900	900	900	900	900	900	900
Liberty Station Transducer	900	900	4	225	225	225	225	225	225	225	225	225	225	225
Crane for EQ Tanks	1,800	1,800	15	120	120	120	120	120	120	120	120	120	120	120
4 inch Trash Pump	4,000	4,000	10	400	400	400	400	400	400	400	400	400	400	400
UG tank pump	700	700	5	140	140	140	140	140	140	140	140	140	140	140
Chemical Feed Pump	800	800	2	400	400	400	400	400	400	400	400	400	400	400
Holding Tank Pump	1,400	1,400	2	700	700	700	700	700	700	700	700	700	700	700
Aeration Line and Diffusers	4,000	4,000	10	400	400	400	400	400	400	400	400	400	400	400
Lagoon Aerator	5,800	5,800	6	967	967	967	967	967	967	967	967	967	967	967
Blower 1 and 2	10,000	10,000	12	833	833	833	833	833	833	833	833	833	833	833
Blower 3 and 4	6,000	6,000	12	500	500	500	500	500	500	500	500	500	500	500
Clarifiers	20,000	20,000	20	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Emergency Generator	30,000	30,000	20	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
EQ Pump Control Panel	-	-	10	-	0	0	0	0	0	0	0	0	0	0
Dewatering Pump	-	-	10	-	0	0	0	0	0	0	0	0	0	0
EQ Pump 1	2,100	2,100	5	420	420	420	420	420	420	420	420	420	420	420
EQ Pump 2	2,100	2,100	5	420	420	420	420	420	420	420	420	420	420	420
BO Pump Station #1	-	-	10	-	0	0	0	0	0	0	0	0	0	0
BO Pump Station #2	-	-	10	-	0	0	0	0	0	0	0	0	0	0

Annual Purchase Total

18900 11000 4200 5200 31600 2200 3000 6400 6700 5200

Subtotal

11605 11605 11605 11605 11605 11605 11605 11605 11605 11605

Laboratory Equipment

Centrifuge	-	-	20	-	0	0	0	0	0	0	0	0	0	0
DO Meter	1,000	1,000	8	125	125	125	125	125	125	125	125	125	125	125
Ph Meter	950	950	9	106	106	106	106	106	106	106	106	106	106	106
Chlorine Meter	700	700	8	88	88	88	88	88	88	88	88	88	88	88

Annual Expenditure Total

1700 0 0 0 950 0 0 0 0 1700

Subtotal

318 318 318 318 318 318 318 318 318 318

Revenue Total (B)

21,099 21,100 21,088 21,127 21,167 21,138 21,182 21,190 21,227 33,260

Total Assets (A+B)	104,887	105,387	100,476	116,003	131,969	120,558	138,140	141,330	156,157	181,317
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Expenditures

Administration	0	15,000	1,400	0	0	1,400	15,000	0	1,400	0
Vehicles	0	0	0	0	0	0	0	0	0	55,000
Equipment	18,900	11,000	4,200	5,200	31,600	2,200	3,000	6,400	6,700	5,200
Laboratory Equipment	1,700	0	0	0	950	0	0	0	0	1,700
Expenditures Total (C)	20,600	26,000	5,600	5,200	32,550	3,600	18,000	6,400	8,100	61,900

Ending Balance (A+B) - C	84,287	79,387	94,876	110,803	99,419	116,958	120,140	134,930	148,057	119,417
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MOVING FORWARD TOGETHER

Carroll Valley Borough
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